



ALPINE

SHIRE COUNCIL

Budget 2020/21

Contents

1	Mayor and CEO’s Introduction	3
2	Link to Council Plan	5
2.1	Background: Planning and Accountability Framework	5
2.2	Our Purpose	6
2.3	Strategic Objectives	6
3	Services, Initiatives and Service Performance Indicators.....	7
3.1	A High Performing Organisation	7
3.2	A Responsible and Sustainable Organisation	8
3.3	Incredible Places for our Community and Visitors	8
3.4	Infrastructure and Open Spaces that our Community is Proud Of	9
3.5	Highly Utilised and Well Managed Community Facilities.....	11
3.6	A Well Planned and Safe Community	12
3.7	A Thriving and Connected Community.....	14
4	Financial Statements.....	16
4.1	Comprehensive Income Statement	16
4.2	Balance Sheet	17
4.3	Statement of Changes in Equity.....	18
4.4	Statement of Cash Flows.....	19
4.5	Statement of Capital Works	20
4.6	Statement of Human Resources.....	21
5	Notes to the Financial Statements	22
5.1	Rates and Charges.....	22
5.2	Grants	32
5.3	Borrowings.....	34
5.4	Capital Works Program	35
5.5	Financial Performance Indicators	39
6	Fees	40

1 Mayor and CEO's Introduction

There is no doubt that we have had a difficult beginning to 2020. Following the devastating impact of the bushfires early in the year, the Novel Coronavirus (COVID-19) has presented us all with a new set of pressing risks and challenges. It is critical that we maintain our flexibility to adapt and respond to the social and economic needs of the community over the course of the next financial year.

Council's 2020/21 budget provides a prudent financial position, enabling us to target the critical services and initiatives which support our community's resilience and vibrancy as conditions evolve.

Significantly Council is positioned to spend over \$1m on Bushfire Recovery in 2020/21, through a series of initiatives to boost our businesses and our community. In particular, we will be boosting our community grants program from \$80,000 to over \$500,000, and our events grants program will increase from \$200,000 to \$300,000, made possible through bushfire recovery funding. We will also be developing an Economic Development Strategy to ensure we have a strong foundation for the Shire's economy both in the near term and over the coming years.

In addition, all registration fees payable under the Food Act 1994, Public Health and Wellbeing Act 2008, Residential Tenancies Act 1997 and permit application fees made under the Community Local Law 2019 will be waived.

We will continue to maintain our vital civil assets to a standard that we are all proud of, from our roads, bridges and footpaths, to our buildings, public amenities, bins and recreational areas. Our planning, building, local laws and environmental health functions will continue to underpin our ability to support a safe, sustainable and highly liveable Shire.

We will continue to deliver our essential waste collection and waste management services and are pleased to announce a reduction in our general waste charge from \$89.20 to \$80 per premise. We will direct resourcing towards supporting Council's sustainability, aligning our services to the new Recycling Victoria policy, and developing a suite of climate action initiatives.

Whilst we may need to adapt to changing conditions, our budget provides full support for our diverse community facilities and activities, from our libraries, airports, swimming pools and visitor information centres, to our youth activities and maternal and child health services. We are well positioned to continue support for the Shire's economic and social development through a range of grant programs and initiatives.

Following Council elections in October we will have the opportunity to refresh our vision and key strategies. With community consultation, we will develop a new four-year Council Plan, as well as fresh Land Development and Events Strategies.

Our 2020/21 capital works pipeline will continue to develop and maintain our community assets, while balancing expenditure with long term financial sustainability. Notably nearly \$1m will be directed towards Dinner Plain Activation, and work on the Great Valley Trail connecting Bright and Harrietville will continue.

Planned works to renew the historical Myrtleford Memorial Hall and the Buckland Bridge will be completed, along with the Alpine Better Places program in Harrietville and Tawonga. Bright will benefit from the implementation of targeted car parking improvements and the Pioneer Park BMX Track.

The budget proposes a rate increase of 2.0% for 2020/21, compared with last year's increase of 2.5%, and in line with the Fair Go Rates System, which caps Victorian council rate increases in line with inflation. Council has worked hard to maintain underlying departmental costs at the same level as 2019/20; increases to electricity prices and insurance premiums have been offset by strong cost management and smart sourcing.

We are proud to serve an area which is known for its natural beauty, its vibrant communities and its many opportunities for both residents and visitors. We look forward to supporting the Alpine Shire in its ability to thrive for years ahead, and as always welcome your suggestions as to how we can make our region an even better place to live and to visit.

Cr Peter Roper
Mayor

Charlie Bird
Chief Executive Officer

Financial Snapshot

Key Statistics	2019/20 Forecast	2020/21 Budget
Total Expenditure (\$000)	25,008	27,766
Underlying Operating Surplus (\$000)	7,816	2,259
Capital Works Program (\$000)	8,141	8,651
Staff Numbers (EFT)	105	112

Budgeted Expenditure by Strategic Objective	2020/21 Budget	% of Budget
A high performing organisation	9,892	36%
A responsible and sustainable organisation	1,926	7%
Incredible places for our community and visitors	8,651	31%
Infrastructure and open spaces that our community is proud of	2,475	9%
Highly utilised and well managed community facilities	4,698	17%
A well planned and safe community	410	1%
A thriving and connected community	2,509	9%

2 Link to Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework.

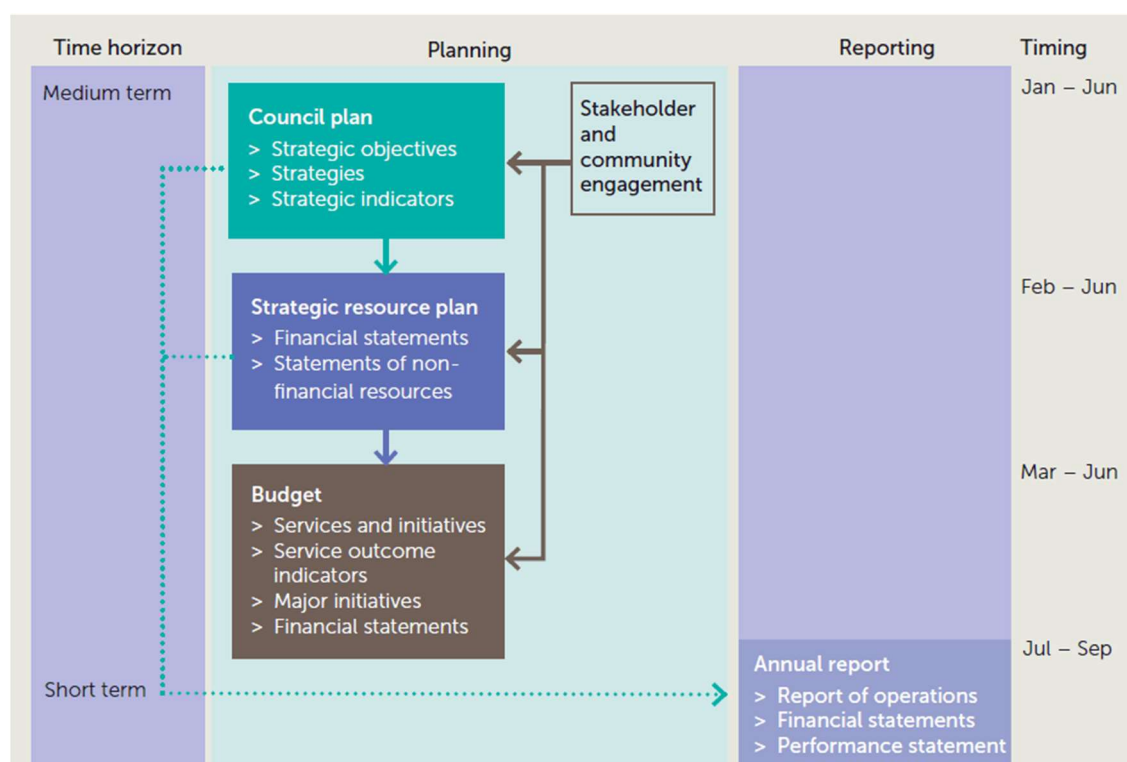
2.1 Background: Planning and Accountability Framework

The local government planning and accountability framework guides the Council in identifying community needs and aspirations, and determining how it will deliver upon them.

The foundation of the Council Plan is the 2030 Vision, which is an overarching intention statement of what the Council intends to deliver into the longer term. This then frames the medium-term Council Plan, which is developed following Council elections. 2020/21 marks Year 4 of the 2017-2021 Plan.

The four-year Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan.

The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning (formerly Department of Transport, Planning and Local Infrastructure)

2.2 Our Purpose

2030 Community Vision

“The Alpine Shire provides outstanding opportunities for its residents and visitors through sustainable growth in balance with the natural environment”.

The 2030 Community Vision was developed in consultation with our community in 2005 and revised in 2010. This vision identifies and articulates the long-term aspirations, needs and opportunities of our community and is also consistent with community sentiment expressed during the development of the Council Plan 2017-21.

2.3 Strategic Objectives

To achieve this vision, the Council focuses its efforts on delivering seven long term objectives as detailed in the Council Plan 2017-21. These objectives guide Council’s delivery of projects and services to the community over the course of the Council term.

Strategic Objectives	Strategies
1. A high performing organisation	<ul style="list-style-type: none"> • Communicate and engage with stakeholders. • Advocate for the community on key issues. • Lead and govern with integrity. • Build a skilled organisation with a positive culture.
2. A responsible and sustainable organisation	<ul style="list-style-type: none"> • Provide an excellent customer experience. • Manage our financial resources sustainably. • Identify and manage Council’s risk. • Balance financial, environmental and community outcomes.
3. Incredible places for our community and visitors	<ul style="list-style-type: none"> • Identify our community’s infrastructure aspirations. • Deliver Council’s capital works program on time, to budget, and to the satisfaction of stakeholders.
4. Infrastructure and open spaces that our community is proud of	<ul style="list-style-type: none"> • Manage and maintain Council infrastructure. • Understand and plan for Council’s asset renewal requirements. • Prepare for and respond to community emergency events. • Maintain Council’s parks, trees and reserves.
5. Highly utilised and well managed community facilities	<ul style="list-style-type: none"> • Soundly operate and manage community facilities. • Deliver quality services for our community. • Align services with community expectations.
6. A well planned and safe community	<ul style="list-style-type: none"> • Plan for and manage development to enhance liveability. • Raise awareness and educate our community about laws, regulations and codes. • Enforce local laws, regulations and codes.
7. A thriving and connected community	<ul style="list-style-type: none"> • Strengthen visitor attraction and the visitor experience. • Support and encourage investment and enterprise. • Improve healthy eating and physical activity. • Stop family violence against women and children. • Reduce the incidence of alcohol and other drug harm. • Create socially connected and supported communities.

3 Services, Initiatives and Service Performance Indicators

This section outlines how the Annual Budget will contribute to the strategic objectives outlined in the Council Plan 2017-21. It describes the major services and initiatives for key areas of Council’s operation, and links them to the key service performance indicators which are prescribed for Local Government under the *Local Government (Planning and Reporting) Regulations 2014*. In line with legislation, Council will report against these services, initiatives and service performance indicators in the end-of-year Annual Report to support transparency and accountability.

3.1 A High Performing Organisation

Following Council elections in October, a new Community Vision and Council Plan will be developed in consultation with the community, resetting the vision and strategies to guide Council’s activities over the next four years.

Council will continue to invest in its workforce to ensure that our people have the skills and capabilities to deliver a high level of customer service in a safe and compliant manner. Increased human resource expenditure reflects Council’s focus on sustainability, bushfire recovery and moving delivery of certain activities in-house.

Council will continue its strong program of advocacy to all levels of government and to key groups across the North East and Hume region.

3.1.1 Services

Service area	Description of services provided		2019/20 Forecast \$'000	2020/21 Budget \$'000
Councillors and Executive	Includes all human resources support, marketing and communications activities, and advocacy activities. This area also includes remuneration for the Council workforce, the Mayor and the Councillors.	Exp	8,488	9,892
		Rev	6	0
		NET Expense (Revenue)	8,482	9,892

It is noted that the expenditure for this service area captures all employee costs across Council.

3.1.2 Major Initiatives

- Community Vision
- Council Plan

3.1.3 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

3.2 A Responsible and Sustainable Organisation

Council will focus effort on implementing the new Local Government Act, representing the most comprehensive reform of local government in Victoria for 30 years. The Act will improve local government democracy, accountability and service delivery and is to be phased in four stages to June 2022.

Following a review of Council’s business technology strategy, Council will continue work to upgrade its core technology applications to improve our customers’ experience. New functionality will better enable timely and efficient handling of customer requests, and reduce manual effort, duplication and rework for staff. Council will also continue to improve its IT Governance to ensure that technology investments are prudent, prioritised and effective.

At the same time Council will renew its network infrastructure and review its IT controls to ensure that it remains adaptable and resilient given evolving technology needs and risks.

Council takes the health and safety of its people seriously and will continue to implement improvements to procedures to ensure that health and safety risks in our workplaces are mitigated.

3.2.1 Services

Service area	Description of services provided		2019/20 Forecast \$'000	2020/21 Budget \$'000
Corporate	Corporate manages the supporting functions to help Council to deliver services in an efficient, effective and safe manner. This includes financial control and planning, revenue collection, information technology, customer service, governance, and risk management.	Exp	1,671	1,926
		Rev	19,802	20,329
		NET Expense (Revenue)	(18,131)	(18,403)

3.2.2 Major Initiatives

- Local Government Act Implementation
- Business Systems Transformation Program

3.2.3 Service Performance Outcome Indicators

There are no prescribed service performance outcome indicators for this service.

3.3 Incredible Places for our Community and Visitors

In 2020/21 Council will deliver a steady pipeline of capital projects to renew, upgrade and develop the Shire’s suite of capital assets. Council continues in its commitment to ensuring that our properties, plant and equipment, roads, bridges, footpaths, recreational areas, and the Rail Trail remain in a condition that we can be proud of.

Notably Council will spend \$0.9m on Dinner Plain Activation and will continue the significant program of work to construct the Great Valley Trail connecting Bright and Harrietteville.

Other notable projects include Alpine Better Places Harrietteville and Tawonga, the renewal of Myrtleford Memorial Hall, and the delivery of Bright Car Parking Improvements.

3.3.1 Services

Service area	Description of services provided	2018/19 Forecast \$'000	2019/20 Budget \$'000
Asset Development	This area delivers the critical projects to renew and upgrade our community assets, and to develop new assets. The area is in part subsidised by recurrent and non-recurrent grants.		Refer to Capital Works budget

3.3.2 Major Initiatives

- Dinner Plain Activation
- Great Valley Trail
- Alpine Better Places Harrietteville and Tawonga

Please refer to the Capital Works budget for the full project list.

3.3.3 Service Performance Outcome Indicators

There are no prescribed service performance outcome indicators for this service.

3.4 Infrastructure and Open Spaces that our Community is Proud Of

Council will continue to deliver its regular maintenance programs across our civil infrastructure and open spaces to ensure the every-day amenity and long lifespan of our assets.

Council will also invest in the governance of our heavy vehicle operations through continuing to implement recommendations from its Chain of Responsibility review.

In addition, Council will continue to undertake relevant actions in line with the Municipal Emergency Management Plan and the Road Management Plan.

3.4.1 Services

Service area	Description of services provided		2019/20 Forecast \$'000	2020/21 Budget \$'000
Local Roads, Bridges and Drainage	This area involves the maintenance of all Council's roads, and bridges. Council has 576km of roads, 120 bridges and over 40 major culverts. Spending in this area also covers roadside vegetation and drainage.	Exp	760	765
		Rev	18	18
		NET Expense (Revenue)	742	748
Footpaths	Maintenance of Council footpaths. Also includes snow grooming services for Dinner Plain.	Exp	86	86
		Rev	0	0
		NET Expense (Revenue)	86	86
Open Spaces	This service involves the maintenance of all of Council's open space areas such as playgrounds, parks, street trees, roundabouts and public reserves.	Exp	640	554
		Rev	22	22
		NET Expense (Revenue)	618	532
Building Maintenance	This service is responsible for the maintenance of all of Council's buildings. This includes operational buildings such as depots, administration buildings and libraries as well as community buildings such as halls, senior citizens centres and childcare centres. This area is also responsible for rectifying damage caused by vandalism.	Exp	293	230
		Rev	0	0
		NET Expense (Revenue)	293	230
Operations	Administration and management of Myrtleford, Bright and Mount Beauty works depots and plant maintenance and operational expenses.	Exp	719	772
		Rev	31	32
		NET Expense (Revenue)	688	740
Emergency Management	This covers the administrative costs of Council's Emergency Management Planning role, maintenance of various flood warning infrastructure, and additional coordination activities which are fully grant funded.	Exp	68	68
		Rev	86	98
		NET Expense (Revenue)	(18)	(30)

3.4.2 Major Initiatives

- Chain of Responsibility Solutions

3.4.3 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

3.5 Highly Utilised and Well Managed Community Facilities

During 2020/21 Council will implement its events waste management plan and invest in rehabilitating its Porepunkah and Myrtleford landfills to meet environmental obligations. Council will also upgrade its electronic waste infrastructure to better enable effective processing.

Council will direct resources towards improving its sustainability through Recycling Victoria and climate action initiatives. Council will also implement renewable energy upgrades for Council's buildings.

Council will continue to support its libraries, Visitor Information Centres, seasonal pools and sports centres for the benefit of our residents and visitors.

3.5.1 Services

Service area	Description of services provided		2019/20 Forecast \$'000	2020/21 Budget \$'000
Airports	Provision and maintenance of aerodromes at Mount Beauty and Porepunkah.	Exp	40	40
		Rev	32	33
		NET Expense (Revenue)	8	8
Property Management	This service manages public amenity facilities across the Alpine Shire as well as the Bright Holiday Park.	Exp	690	696
		Rev	464	474
		NET Expense (Revenue)	226	222
Recreation	Council supports the development and maintenance of recreation reserves across the Shire and also supports recreation clubs and committees.	Exp	90	89
		Rev	0	0
		NET Expense (Revenue)	90	89
School Crossings	Council provides the school crossing supervisor function to schools within the Alpine Shire Council.	Exp	2	2
		Rev	37	37
		NET Expense (Revenue)	(36)	(36)
Swimming Pools	This service involves the running of Bright Sports Centre, the provision of outdoor seasonal pools at Myrtleford and Mount Beauty and lifeguarding at the Bright and Porepunkah river pools.	Exp	375	402
		Rev	214	210
		NET Expense (Revenue)	161	192
Visitor Information Centres	This service comprises visitor information services located at Bright, Mount Beauty and Myrtleford. Income is derived from the sale of souvenirs and the lease of the River-deck Café in Bright.	Exp	150	124
		Rev	180	156
		NET Expense (Revenue)	(30)	(32)
Waste and Recycling	Provision of waste management and recycling services across the Shire. This includes kerbside garbage and recycling collection services as well as the operation of the Myrtleford landfill and transfer stations at Mount Beauty and Porepunkah.	Exp	2,176	2,386
		Rev	3,213	3,273
		NET Expense (Revenue)	(1,037)	(888)

3.5.2 Services

Service area	Description of services provided		2019/20 Forecast \$'000	2020/21 Budget \$'000
Libraries	Libraries consist of the Alpine Shire library branches in Myrtleford, Bright and Mount Beauty and delivery of programs such as rhyme time, story time, school holiday programs and visiting authors. The Council also operates the High Country Library Network Hub, which undertakes the purchase and management of books and library materials for the Alpine Shire Council as well as neighbouring councils of Benalla, Mansfield and Wangaratta as a shared service.	Exp	666	632
		Rev	948	870
		NET Expense (Revenue)	(282)	(238)
Dinner Plain Facilities	Provision of specific waste collection and public facilities services for Dinner Plain.	Exp	332	328
		Rev	359	376
		NET Expense (Revenue)	(27)	(48)

3.5.3 Major Initiatives

- Events Waste Management Plan Implementation
- Porepunkah Landfill Rehabilitation
- Myrtleford Landfill Rehabilitation
- Electronic Waste Infrastructure Upgrade

3.5.4 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Active library members	[Number of active library members / municipal population] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities	Number of visits to aquatic facilities / Municipal population

3.6 A Well Planned and Safe Community

Based on community consultation, Council will commence the development of a Land Development Strategy to ensure that our town planning framework is best able to support Alpine Shire's environmental, economic and community aspirations.

Council will also complete selected Planning Scheme Amendments to ensure that our planning scheme is in line with contemporary requirements.

Council will continue to ensure that environmental health is maintained through its regular food premise inspections and handling of wastewater applications. In addition, Council will align to legislation requiring the registration and inspection of swimming pools across the Shire.

In 2020/21 Council will be waiving fees for various registrations and permit applications in recognition of the difficult economic environment, notably including food premise registrations and business permits required under the Community Local Law 2019.

3.6.1 Services

Service area	Description of services provided		2019/20 Forecast \$'000	2020/21 Budget \$'000
Statutory Planning	This function covers the assessment of planning applications, the provision of advice to developers and property owners and representing Council at the Victorian Civil and Administrative Tribunal. The cost of this service is partially offset by income received as planning application fees.	Exp	128	70
		Rev	285	294
		NET Expense (Revenue)	(157)	(224)
Building Services	This service provides statutory building services to the community and includes processing of building applications, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works. The cost of this service is partially offset by income received as application permits.	Exp	36	36
		Rev	234	290
		NET Expense (Revenue)	(198)	(254)
Environmental Health	This service provides for the registration and inspection of all food premises, waste water applications, investigation of complaints in relation to noise, odours, dealing with infectious disease outbreaks and other health issues.	Exp	78	75
		Rev	181	26
		NET Expense (Revenue)	(103)	50
Local Laws	This area provides animal registrations, animal management, and local law enforcement.	Exp	49	49
		Rev	104	90
		NET Expense (Revenue)	(55)	(41)
Strategic Planning	Strategic planning prepares and reviews amendments to the Alpine Planning Scheme, structure plans, strategies, master plans, urban growth plans, frameworks and design guidelines.	Exp	190	180
		Rev	45	20
		NET Expense (Revenue)	145	160

3.6.2 Major Initiatives

- Land Development Strategy
- Planning Scheme Amendments

3.6.3 Service Performance Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Animal Management	Health and safety	Animal management prosecutions	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100

3.7 A Thriving and Connected Community

In 2020/21 Council is positioned to spend over \$1m on Bushfire Recovery initiatives, strengthening the resilience and vibrancy of our businesses and our community. Most expenditure will be in this service area and a portion will be delivered through the direct employment of temporary staff (accounted for in A High Performing Organisation service area.)

Council will also develop an Economic Development Strategy and Events Strategy to underpin the direction of our economy over the coming years.

Additionally, Council will undertake a refresh of the Disability Action Plan.

3.7.1 Services

Service area	Description of services provided		2019/20 Forecast \$'000	2020/21 Budget \$'000
Community Development	This service is concerned with building community capacity. Key areas include community resilience, the community grant program and implementing the Municipal Health and Wellbeing Plan.	Exp	143	847
		Rev	372	377
		NET Expense (Revenue)	(229)	470
Dinner Plain Services	Provision of specific services to Dinner Plain such as marketing and events of this alpine village, and the provision of the Dinner Plain to Mount Hotham winter bus service.	Exp	432	410
		Rev	97	0
		NET Expense (Revenue)	335	410

Service area	Description of services provided		2019/20 Forecast \$'000	2020/21 Budget \$'000
Economic Development	This service facilitates local and new business to develop and grow.	Exp	85	616
		Rev	2	15
		NET Expense (Revenue)	83	601
Festivals and Events	Events are a major contributor to the economy. Council has a role in facilitating the events agenda.	Exp	260	212
		Rev	15	0
		NET Expense (Revenue)	245	212
Tourism	This services provides destination marketing and aids in the development of the local industry. It develops and distributes tourism collateral including the Shire's Official Visitors Guide, trail brochures, maps and retail and dining guide.	Exp	320	328
		Rev	28	32
		NET Expense (Revenue)	292	296
Youth	Provision of specific services to youth in the community, including youth awards, youth activities and the Learner to Probationary (L2P) program.	Exp	100	97
		Rev	103	79
		NET Expense (Revenue)	(3)	18

3.7.2 Major Initiatives

- Bushfire Recovery
- Economic Development Strategy
- Events Strategy
- Disability Action Plan

3.7.3 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in the MCH service	$\frac{\text{[Number of children who attend the MCH service at least once (in the year)]}}{\text{[Number of children enrolled in the MCH service]}} \times 100$
		Aboriginal participation in the MCH service	$\frac{\text{[Number of Aboriginal children who attend the MCH service at least once (in the year)]}}{\text{[Number of Aboriginal children enrolled in the MCH service]}} \times 100$

4 Financial Statements

This section presents the following financial statements, prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*:

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

The financial statements supporting the budget for 2020/21 have been supplemented with updated projections to 2023/24.

4.1 Comprehensive Income Statement

For the four years ending 30 June 2024

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Strategic Resource Plan Projections		
			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Income					
Rates and charges	17,786	19,267	19,633	20,214	20,812
Statutory fees and fines	206	416	545	559	573
User fees	996	1,096	1,184	1,213	1,243
Contributions - cash	813	719	819	839	860
Contributions - non-monetary assets	210	214	219	224	230
Grants - Operating (recurrent)	4,605	4,639	2,660	4,841	4,963
Grants - Operating (non-recurrent)	3,989	334	-	-	-
Grants - Capital (recurrent)	710	710	710	710	728
Grants - Capital (non-recurrent)	2,581	1,885	1,475	500	500
Other income	928	745	876	1,089	1,123
Total income	32,824	30,025	28,121	30,189	31,032
Expenses					
Employee costs	7,932	9,293	9,187	9,339	9,524
Materials and services	11,188	12,597	11,240	11,314	11,623
Depreciation	4,925	4,969	5,068	5,301	5,498
Amortisation	-	-	43	38	34
Landfill rehabilitation	150	82	63	54	42
Other expenses	713	723	739	757	776
Net gain on disposal of property, infrastructure, plant and equipment	100	102	104	106	109
Total expenses	25,008	27,766	26,444	26,909	27,605
Surplus (deficit) for the year	7,816	2,259	1,677	3,280	3,427
Other comprehensive income items that will not be reclassified to surplus or deficit:					
Net asset revaluation increment / (decrement)	5,479	4,431	5,113	5,918	6,128
Comprehensive result	13,295	6,690	6,790	9,198	9,555

4.2 Balance Sheet

For the four years ending 30 June 2024

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Current assets					
Cash and cash equivalents	2,153	1,708	2,159	2,368	2,262
Trade and other receivables	2,242	1,899	1,697	1,867	1,917
Financial assets	21,000	21,000	17,000	17,000	17,500
Inventories	49	53	55	55	53
Other assets	267	263	260	254	261
Total current assets	25,711	24,923	21,171	21,544	21,993
Non-current assets					
Investment properties	3,260	3,260	3,260	3,260	3,260
Investments in shared services	98	120	142	165	189
Property, infrastructure, plant & equipment	227,544	233,456	242,869	251,287	259,915
Intangibles	-	425	382	344	310
Inventories	102	99	96	93	90
Total non-current assets	231,004	237,360	246,749	255,149	263,764
Total assets	256,715	262,282	267,920	276,692	285,757
Liabilities					
Current liabilities					
Trade and other payables	1,956	2,190	1,969	1,984	2,038
Trust funds and deposits	393	413	433	453	473
Provisions	2,330	2,979	2,521	2,655	2,149
Income received in advance	1,220	54	53	52	51
Total current liabilities	5,899	5,636	4,976	5,144	4,711
Non-current liabilities					
Provisions	4,014	3,208	2,768	2,227	2,221
Income received in advance	419	365	312	260	209
Total non-current liabilities	4,433	3,573	3,080	2,487	2,430
Total liabilities	10,332	9,209	8,056	7,631	7,141
Net assets	246,383	253,073	259,864	269,061	278,616
Equity					
Accumulated surplus	117,113	119,372	121,050	124,329	127,756
Reserves	129,270	133,701	138,814	144,732	150,860
Total equity	246,383	253,073	259,864	269,061	278,616

4.3 Statement of Changes in Equity

For the four years ending 30 June 2024

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2020				
Balance at beginning of the financial year	233,088	109,680	121,457	1,951
Comprehensive result	13,295	7,816	5,479	-
Impact of adoption of new accounting standards				
Adjusted opening balance				
Transfer to reserves	-	(441)	-	441
Transfer from reserves	-	58	-	(58)
Balance at end of the financial year	246,383	117,113	126,936	2,334
2021				
Balance at beginning of the financial year	246,383	117,113	126,936	2,334
Comprehensive result	6,690	2,259	4,431	-
Transfer to reserves	-	-	-	-
Transfer from reserves	-	660	-	(660)
Balance at end of the financial year	253,073	120,032	131,367	1,674
2022				
Balance at beginning of the financial year	253,073	120,032	131,367	1,674
Comprehensive result	6,790	1,677	5,113	-
Transfer to reserves	-	-	-	-
Transfer from reserves	-	-	-	-
Balance at end of the financial year	259,864	121,710	136,480	1,674
2023				
Balance at beginning of the financial year	259,864	121,710	136,480	1,674
Comprehensive result	9,198	3,280	5,918	-
Transfer to reserves	-	-	-	-
Transfer from reserves	-	-	-	-
Balance at end of the financial year	269,061	124,989	142,398	1,674
2024				
Balance at beginning of the financial year	269,061	124,989	142,398	1,674
Comprehensive result	9,555	3,427	6,128	-
Transfer to reserves	-	-	-	-
Transfer from reserves	-	-	-	-
Balance at end of the financial year	278,616	128,416	148,526	1,674

4.4 Statement of Cash Flows

For the four years ending 30 June 2024

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	17,807	19,200	19,617	20,187	20,785
Statutory fees and fines	206	416	545	559	573
User fees	996	1,096	1,184	1,213	1,243
Contributions - monetary	813	719	819	839	860
Grants - operating	8,659	5,383	2,878	4,698	4,940
Grants - capital	3,291	2,595	2,185	1,210	1,228
Interest	306	163	281	479	497
Other receipts	1,919	(446)	738	758	780
Trust funds deposits taken	2,420	2,420	2,420	2,420	2,420
Trust funds deposits repaid	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
Employee costs	(7,840)	(8,947)	(9,213)	(9,300)	(9,478)
Materials and consumables	(11,745)	(12,945)	(12,392)	(11,790)	(12,171)
Other payments	(713)	(723)	(739)	(757)	(776)
Net cash provided by operating activities	13,719	6,531	5,923	8,116	8,502
Cash flows from investing activities					
Payments for property, plant and equipment	(7,350)	(7,063)	(9,561)	(7,999)	(8,201)
Proceeds from sale of property, plant and equipment	85	87	89	92	94
Proceeds from investments	(6,000)	0	4,000	-	(500)
Net cash used in investing activities	(13,265)	(6,976)	(5,472)	(7,907)	(8,607)
Cash flows from financing activities					
Finance costs	-	-	-	-	-
Proceeds from borrowings	-	-	-	-	-
Repayment of borrowings	-	-	-	-	-
Net cash provided by (used in) financing activities	-	-	-	-	-
Net (decrease) increase in cash & cash equivalents	454	(445)	451	209	(105)
Cash and cash equivalents at beginning of the financial year	1,699	2,153	1,708	2,159	2,368
Cash and cash equivalents at end of the financial year	2,153	1,708	2,159	2,368	2,262

4.5 Statement of Capital Works

For the four years ending 30 June 2024

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Land	-	353	-	-	-
Buildings	1,034	844	1,943	1,574	1,613
Total property	1,034	1,198	1,943	1,574	1,613
Plant and equipment					
Plant, machinery and equipment	632	502	390	392	393
Fixtures, fittings and furniture	-	-	-	-	-
Computers and telecommunications	102	148	113	113	113
Library books	81	79	79	80	82
Total plant and equipment	815	729	582	585	588
Infrastructure					
Roads	2,917	1,637	3,266	2,119	2,173
Bridges	845	1,462	304	311	318
Footpaths and cycleways	719	1,052	866	237	243
Drainage	245	335	239	244	250
Recreational, leisure and community facilities	540	87	179	183	188
Parks, open space and streetscapes	22	54	124	127	130
Waste	107	85	58	59	61
Total infrastructure	5,395	4,712	5,036	3,280	3,363
Unallocated	-	-	2,000	2,560	2,637
Total capital works	7,244	6,638	9,561	7,999	8,201
Represented by:					
New asset expenditure	1,433	2,418	-	-	-
Asset renewal expenditure	3,463	2,860	5,261	5,499	5,701
Asset upgrade expenditure	2,348	1,360	4,300	2,500	2,500
Asset expansion expenditure	-	-	-	-	-
Total capital works expenditure	7,244	6,638	9,561	7,999	8,201

4.6 Statement of Human Resources

For the four years ending 30 June 2024

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	7,932	9,293	9,187	9,339	9,524
Employee costs - capital	411	804	795	808	824
Total staff expenditure	8,343	10,097	9,982	10,147	10,348
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	105	112	110	110	110
Total staff numbers	105	112	110	110	110

A summary of human resources expenditure categorised according to the organisational structure of the Council is included below:

Department	Comprises				
	2020/21	Permanent		Casual	Temporary
		Full Time	Part time		
	\$'000	\$'000	\$'000	\$'000	\$'000
Asset Development	-	-	-	-	-
Asset Maintenance	3,162	2,839	74	26	223
Bushfire Recovery	202	-	-	-	202
Corporate	1,774	680	773	111	210
Councillor And Executive	873	559	257	14	43
Economic And Community Development	952	135	532	222	63
Facilities	1,209	315	461	210	223
Building And Amenity	735	257	407	-	71
Planning	588	334	81	-	173
Total Staff Expenditure	9,293	5,119	2,585	583	1,208
Capitalised Labour Costs	804				
Total Expenditure	10,097				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Comprises				
	2020/21	Permanent		Casual	Temporary
		Full Time	Part time		
Asset Development	6	3	2	-	1
Asset Maintenance	39	35	-	-	4
Councillor And Executive	6	4	2	-	-
Bushfire Recovery	1	-	-	-	1
Corporate	21	8	9	1	3
Economic And Community Development	10	1	6	2	1
Facilities	15	3	6	3	3
Building And Amenity	8	3	4	-	1
Planning	6	4	-	-	2
Total staff full time equivalent	112	61	29	6	16

5 Notes to the Financial Statements

This section presents detailed information on material components of the financial statements.

5.1 Rates and Charges

This section presents information about the Council's rates and charges as prescribed for inclusion in the budget in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*:

- Rates and Charges Overview
- Detailed Rating Strategy and Policies
- Detailed Charges Strategy and Policies
- Rebates and Concessions
- Detail Rates and Charges Outcomes

5.1.1 Rates and Charges Overview

In combination with grants, rates and charges are an important source of funding which support our ongoing ability to provide community facilities, services and capital works. They account for an estimated 64% of total revenue to be received by the Council in 2020/21. In assessing our rates and charges, we take into account:

- Our ability to deliver ongoing cost savings;
- Our ability to source revenue through other means, for example grants;
- Our ability to support community facilities and services;
- Our ability to deliver our capital works pipeline, now and into the future.

In 2020/21, we are proposing a 2.0% increase in average rates, compared to a 2.5% increase in 2019/20. This is in line with the State Government cap under the Fair Go Rates System, which allows local governments to raise rates in line with inflation.

In line with Victorian standards, each Ratepayer's rates are calculated by applying a standard 'rate in the dollar', which is multiplied by the ratepayer's property value ('Capital Improved Value' or CIV) to derive their rates bill.

It is noted that there are typically some variations in actual rates collected compared to the Budget due to:

- Supplementary valuations, whereby under the *Valuation of Land Act 1960* a ratepayer's CIV is adjusted due to (for example) improvement of the developments on their land;
- Ratepayer valuation appeals;
- Changes in land use, for example when rateable land becomes non-rateable, or when residential land becomes commercial / industrial or farm land, or vice versa.

Waste charges will continue to be charged according to a) the bins or waste services that each ratepayer has, and b) the overall cost of managing waste, for example developing, monitoring, managing and rehabilitating landfills; operating our transfer stations; and managing public place waste.

5.1.2 Detailed Rating Strategy and Policies

This statement accompanies the Rates and Charges overview to outline the actual rating strategy of the Council. The purpose of the rating strategy is to identify the fairest and most equitable method of distributing rates across the Alpine Shire.

5.1.2.1 Level of Rates and Charges

The guiding principle for setting of the level of rates and charges is the long term sustainability of the Council, while enabling sufficient funding to deliver:

- Valued Council services,
- Critical capital renewal projects, and
- Works that create new and improved infrastructure for the benefit of residents and visitors.

The guiding documents that aid Council to assess this balance are the Council Plan, which is developed in consultation with the community every four years following general elections; and its associated medium and longer term financial plans, namely the Strategic Resource Plan and the Long Term Financial Plan.

Consideration is also given to financial risks such as inflationary risks and local economic risks.

5.1.2.2 Application of Rates to Properties

When levying rates, Council adheres to three overriding principles:

- **Equity:** including both horizontal and vertical equity in the basis of rating. Horizontal equity means that those in the same position, i.e. with the same property value, should be treated the same. Vertical equity demands that higher property values should attract a higher level of rates;
- **Efficiency:** that the rating system is easy to apply and is consistent with the major policy objectives of the Council;
- **Simplicity:** that the rating system is easy to understand. This ensures that the rating system is transparent and capable of being questioned and challenged by ratepayers.

In line with these principles, rates are applied in proportion to the Capital Improved Value (CIV) of each property, as is the standard for the majority of Victorian Councils. CIV is essentially the market value of a property which is easily understood by the average ratepayer. It has been used uniformly by the Alpine Shire Council since the 1995/96 financial year.

The formula for determining the rates payable on a property is: Capital Improved Value (CIV) multiplied by the rate in the dollar.

The rate in the dollar is adjusted as part of the annual budget process to ensure that the correct amounts of rates are raised to fund Council's operations.

In addition to this, the Alpine Shire Council applies a rating structure which includes a general rate, differential rates, and a special rate.

The general rate is the cornerstone of the Council's rating structure and is applied to every property unless the property falls into a specific differential rate category.

The *Local Government Act 1989* enables the Council to apply differential rates if the Council considers that they will contribute to the equitable and efficient carrying out of its functions, in line with local objectives. The Alpine Shire currently has two differential rates, namely the Farm Rate, and the Commercial / Industrial Rate.

The *Local Government Act 1989* also enables the Council to apply special rates and charges for funding initiatives which directly benefit specific segments of the community. Council can require a person to pay a special rate or charge, if it will defray the expense of an initiative of special benefit to

the person required to pay it. Council proposes one special rate to fund the special services at Dinner Plain Village, deemed the Dinner Plain Special Rate.

It is noted that the *Local Government Act 1989* also allows for a Municipal Charge, which is a flat charge per assessment that can be used to offset administrative costs of the Council and is in addition to general rates. Municipal Charges have the effect of flattening the rate burden making people in lower valued properties pay more. The Alpine Shire does not have a large number of low value properties as some other Councils do and to place a charge on the rate notice to cover the 'administrative costs' of Council, is unpopular and hard for the ratepayer to understand. Accordingly, this mechanism has been deemed to be unsuitable and is not applied to the Alpine Shire.

5.1.2.3 The Farm Rate Policy

Purpose

The objective of the farm rate policy is to *“to allow for a reduced rate on all land declared as farm land which will more equitably spread the general rate burden over the rate base of the municipality given the broad nature of services provided by Council and their availability to the farming community.”*

It is important to ensure that highly productive farming land is not rated at levels that force farmers to seek to subdivide and sell off parcels to remain viable.

Scope

The policy applies to Council when considering and determining the annual budget of rates and charges. It does not apply to land located in Bogong Village or the Dinner Plain Village.

Policy Details

A differential rate is applied to farm land at 73% of the general rate. An application must be made in writing to change the classification of a property to the differential farm rate. “Farm Land” means any rateable land which satisfies the following criteria:

- The land area must be of 8Ha or over; or
 - be used primarily for grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities; and
 - show that the primary source of income is derived from the land; and
- The land must be used by a business:
 - that has a significant and substantial commercial purpose or character; and
 - that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
 - that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way it is operating.

Any variations outside this policy require Council approval.

5.1.2.4 The Differential Commercial / Industrial Rate Policy

The objective of the Commercial / Industrial Rate Policy is *“to ensure equity in the application of the rating burden across the Shire. It provides for the higher costs of servicing commercial and industrial properties, specialist properties and undertaking economic development and tourism*

strategies. This is reflected in the application of a rate in the dollar which is higher than the rate in the dollar for other land.”

The tourism industry is the largest industry within the Shire. Festivals and events are a critical driver for the Alpine Shire economy and Council delivers a coordinated program to facilitate a strong calendar of events.

A significant portion of the money raised is invested to undertake economic development and tourism strategies, to support the growth and future wellbeing of both tourism and economic development within the Shire.

Investment in tourism and economic development, along with the physical location and general nature of commercial/industrial properties, results in a higher servicing cost to Council. Therefore, a differential rate is applied to ensure equity.

Scope

The policy applies to Council when considering and determining the annual budget of rates and charges. It does not apply to land located in Bogong Village or the Dinner Plain Village.

Policy Details

A commercial/industrial differential rate of 143% of the general rate is applied to Commercial / Industrial land.

Commercial or Industrial Land means land which:

- is used primarily for commercial or industrial purposes (including but not limited to any accommodation premises, motel or hotel used primarily to accommodate travellers, tourists or other persons engaged in recreational pursuits); or
- is adapted or designed to be used primarily for commercial or industrial purposes (including but not limited to any accommodation premises adapted or designed to be used primarily for accommodating travellers, tourists or other persons engaged in recreational pursuits); or
- is located in a Commercial 1 Zone, Industrial 1 Zone or Industrial 2 Zone under the Alpine Planning Scheme; or
- has a dwelling constructed on it, which is not the principal place of residence of the owner and which is made available for commercial hire, lease or licence to tourists, persons engaged in recreational pursuits or other like persons (on either a casual or permanent basis). This is defined as a ‘holiday house’.

Method of Determination

The classification of which properties fall within the definition (excluding ‘holiday houses’) will be assigned by the Alpine Shire Contract Valuer, or the classification of which dwellings satisfies the definition of a ‘holiday house’ as stated above, will be assigned by the Manager Corporate and Director Corporate.

Any variations outside this policy require Council approval.

5.1.2.5 The Dinner Plain Special Rate

Dinner Plain receives a number of services of special benefit to the Dinner Plain’s Commercial and Industrial ratepayers. In 2020/21 this includes the Dinner Plain to Hotham winter bus service, roadways snow clearing, cross country trail grooming, marketing and event support undertaken specifically for Dinner Plain, and cable television maintenance.

The Dinner Plain Special Rate is applied to defray the expenses associated with these special services. The Special Rate is applied to Commercial and Industrial ratepayers in the Dinner Plain village in addition to the General Rate and Dinner Plain waste collection charges.

This Special Rate has been reducing over time and is now aligned to the rate applied to Commercial and Industrial land across the rest of the Alpine Shire.

5.1.2.6 Cultural and Recreational Lands

Under the *Cultural Recreational Land Act 1963*, Council has the ability to charge a reduced amount of rates, or not charge rates, to lands that fall under this category. These may include, for example, tennis clubs, bowls clubs or golf clubs. In making this decision, Council needs to have regards to the services provided by the Council and the benefit to the community derived from the recreational lands.

Council individually considers community recreational lands that provide a community benefit as to whether they warrant a reduced or nil rate charge. These lands may still be required to pay service charges such as a waste and recycling collection on a user pays basis.

5.1.2.7 Rates in Lieu

In line with the *Electricity Industry Act 2000*, the Council has a 'Rates In Lieu' arrangement with the AGL Hydro Partnership for its properties within the Alpine Shire. The amount paid is determined by a Victorian Government Gazette and is based on the power generating capacity of the operation, indexed annually in line with CPI. Discounts may be provided where the station operates at low capacity.

5.1.3 Detailed Charges Strategy and Policies

Service rates and charges may be declared for provision of water supply, collection and disposal of refuse and the provision of sewage services. A service rate or charge may be declared on the basis of any criteria specified by the Council.

The annual service rate or charge is applied according to the service delivered and is fully funded from this area. It is not funded by general rates, differential rates or special rates.

Alpine Shire Council levies the following annual waste service charges:

- Waste & Recycling Collection
- Dinner Plain Waste Collection
- Waste Management Charge

5.1.3.1 Waste Services Charge Policy

Purpose

The purpose of this policy is to ensure that Council has a sound and equitable basis on which to determine the application of waste collection, recycling collection and waste management charges and ensure consistency with provisions of the *Local Government Act 1989*.

Scope

This policy applies to Council when considering and determining the annual budget of rates and charges. This policy does not apply to land located in Bogong Village.

Policy Details – Waste and Recycling Collection

Council operates a waste and recycling kerbside collection service. The waste and recycling kerbside collection service is a compulsory charge to all ratepayers excluding the following:

- Dinner Plain ratepayers (refer to Dinner Plain Waste Collection); and
- Ratepayers who have been provided an exemption from the standard waste and recycling kerbside service.

An exemption may be granted on the waste and recycling kerbside collection service on the following basis:

- Properties not included on a collection service route;
- Undeveloped land; or
- An existing commercial service already in place.

The waste and recycling kerbside collection will be charged to ratepayers on the following basis:

- Sizes of bins supplied;
- Types of bins supplied (standard or recycling);
- Quantity of bins supplied; and
- Frequency of bin collection.

The waste and recycling kerbside collection charge operates on a total cost recovery basis which can be applied across multiple years to avoid yearly fluctuations in charges being passed onto ratepayers. If revenue raised from the waste and recycling kerbside collection charge exceeds that of expenditure incurred in a given year, then the balance will be transferred to a reserve, namely the 'Waste Reserve'. The Waste Reserve will then be used for future purposes. Balances retained in the Waste Reserve must be considered each year in determining any future waste kerbside collection charge with the aim of minimising increments being applied to ratepayers.

Policy Details - Dinner Plain Waste Collection

Dinner Plain ratepayers are provided with a separate waste service under a separate waste collection contract due to the specific waste collection requirements of the village. The Dinner Plain waste service is charged on the following basis:

- Standard service; or
- Commercial service.

The commercial service is provided to properties that operate as businesses outside of normal residential property rentals. The Dinner Plain waste services charge is in lieu of the waste and recycling kerbside collection charge.

Any variations outside this policy require Council approval.

Policy Details – Waste Management

Council operates three transfer stations and has a number of landfills which are closed and require remediation in the future as required by the Environmental Protection Authority Victoria (EPA). Council also provides a public place waste and recycling service. There are significant costs associated with the management of these sites and provision of these services. The waste management charge is raised to recover the costs incurred.

Expenditure included within the Waste Management Charge includes:

- Landfill rehabilitation expenditure;
- Landfill monitoring expenditure;
- Landfill and transfer stations capital works (renewal and development) expenditure;
- Transfer station operations;
- Waste diversion; and
- Public place bin renewals, purchases and service costs.

The Waste Management Charge will be charged to all rateable assessments on which a building adapted for separate occupancy exists.

The Waste Management Charge operates on a total cost recovery basis which can be applied across multiple years to avoid yearly fluctuations in charges being passed onto ratepayers. If revenue raised from the Waste Management Charge exceeds that of expenditure incurred in a given year, then the balance will be transferred to a reserve, namely the 'Waste Reserve'. The Waste Reserve will then be used for application to future waste related expenditure as specified above.

Balances retained in the Waste Reserve must be considered each year in determining any future Waste Management Charge with the aim of minimising increments being applied to ratepayers.

5.1.4 Rebates and Concessions

The *Local Government Act 1989* provides for concessions applicable under the State Concessions Act 1986. Eligible pensioners may apply for a rate concession on their principle place of residence as funded by the State Government.

5.1.5 Detailed Rates and Charges Outcomes

5.1.5.1 The rate in the dollar to be levied as general rates and under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2019/20 cents/\$CIV	2020/21 cents/\$CIV	Change %
General rate for rateable residential properties	0.4158	0.4038	(2.89)%
General rate for rateable Dinner Plain properties	0.4158	0.4038	(2.89)%
Differential rate for rateable commercial/industrial properties	0.5946	0.5774	(2.89)%
Differential rate for rateable farm properties	0.3035	0.2947	(2.90)%

5.1.5.2 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2019/20 Number	2020/21 Number	Change Number	%
Residential	6,241	6,285	44	1%
Dinner Plain	542	542	0	0%
Commercial/Industrial	946	995	49	5%
Farm	1,078	1,048	-30	-3%
Total number of assessments	8,807	8,870	63	1%

5.1.5.3 The estimated total value of each type or class of land compared with the previous financial year. The basis of valuation is the Capital Improved Value (CIV).

Type or class of land	2019/20	2020/21	Change	
	\$'000	\$'000	\$'000	%
Residential	2,179,209	2,307,156	127,947	5.90%
Dinner Plain	171,498	180,453	8,955	5.20%
Commercial/Industrial	442,007	485,874	43,867	9.90%
Farm	786,315	806,293	19,978	2.50%
Total value of land	3,579,029	3,779,776	200,747	5.60%

5.1.5.4 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2019/20	2020/21	Change	
	\$'000	\$'000	\$'000	%
Residential	9,061	9,316	255	2.8%
Dinner Plain	713	729	16	2.2%
Commercial/Industrial	2,628	2,805	177	6.8%
Farm	2,386	2,376	(10)	(0.4)%
Total amount to be raised by general rates	14,788	15,227	439	3.0%

5.1.5.5 Reconciliation of rates and charges to the Comprehensive Income Statement

	Forecast	Budget	Change	
	2019/20	2020/21	\$'000	%
	\$'000	\$'000		
General rates*	14,788	15,227	439	2.97%
Waste management charges	3,213	3,202	(11)	-0.34%
Special rates and charges	179	176	(3)	-1.68%
Supplementary rates and rate adjustments	139	160	21	15.11%
Rates rebate	(870)	-	870	-100.00%
Interest on rates and charges	59	80	21	35.59%
Revenue in lieu of rates	278	422	144	51.80%
Total rates and charges	17,786	19,267	1,481	8.32%

* Includes the flow-through impact of 2019/20 supplementary development in the Shire.

5.1.5.6 The rate in the dollar to be levied as special rates and under section 163 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2019/20 cents/\$CIV	2020/21 cents/\$CIV	Change %
Special rate for rateable Commercial/Industrial Dinner Plain properties (Airport not included)	0.1788	0.1736	(2.91)%

5.1.5.7 The estimated total amount to be raised by special rates in relation to Dinner Plain properties compared with the previous financial year

Type or class of land	2019/20 \$'000	2020/21 \$'000	Change \$'000	%
Special rate for rateable Commercial/Industrial Dinner Plain properties (Airport not included)	179	176	-3	(1.7)%
Total amount to be raised	179	176	-3	(1.7)%

5.1.5.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2019/20 \$	Per Rateable Property 2020/21 \$	Change \$	%
Waste - 80 litre bin - weekly	217.71	222.06	4.35	2.0%
Waste - 240 litre bin - weekly	482.70	492.35	9.65	2.0%
Waste - 240 litre bin - fortnightly	217.71	222.06	4.35	2.0%
Recycling - 140 litre - fortnightly	89.34	91.13	1.79	2.0%
Recycling - 240 litre - fortnightly	89.34	91.13	1.79	2.0%
Recycling - 360 litre - fortnightly	89.34	91.13	1.79	2.0%
Recycling - 240 litre - weekly	178.80	182.38	3.58	2.0%
Recycling - 360 litre - weekly	178.80	182.38	3.58	2.0%
Dinner Plain standard service	668.86	682.24	13.38	2.0%
Dinner Plain commercial service	1,471.06	1,500.48	29.42	2.0%
Waste management charge	89.20	80.00	(9.20)	-10.3%

5.1.5.9 The number of items in relation to each charge type compared to the previous financial year

Type of Charge	Bins 2019/20 #	Bins 2020/21 #	Change #
Waste - 80 litre bin - weekly	5,858	5,874	16
Waste - 240 litre bin - weekly	633	633	-
Waste - 240 litre bin - fortnightly	204	204	-
Recycling - 140 litre - fortnightly	395	395	-
Recycling - 240 litre - fortnightly	5,838	5,854	16
Recycling - 360 litre - fortnightly	502	502	-
Recycling - 240 litre - weekly	82	82	-
Recycling - 360 litre - weekly	65	65	-
Dinner Plain standard service	387	387	-
Dinner Plain commercial service	13	13	-
Total number of bins	13,977	14,009	32

Type of Charge	Assessments 2019/20 #	Assessments 2020/21 #	Change #
Waste management charge	7,645	7,688	43

5.1.5.10 The estimated total amount to be raised by each type of service rate or charge compared with the previous financial year

Type of Charge	2019/20 \$	2020/21 \$	Change %
Waste - 80 litre bin - weekly	1,275,345	1,304,380	2.3%
Waste - 240 litre bin - weekly	305,549	311,660	2.0%
Waste - 240 litre bin - fortnightly	44,413	45,301	2.0%
Recycling - 140 litre - fortnightly	35,289	35,996	2.0%
Recycling - 240 litre - fortnightly	521,567	533,475	2.3%
Recycling - 360 litre - fortnightly	44,849	45,747	2.0%
Recycling - 240 litre - weekly	14,662	14,955	2.0%
Recycling - 360 litre - weekly	11,622	11,855	2.0%
Dinner Plain standard service	258,849	264,027	2.0%
Dinner Plain commercial service	19,124	19,506	2.0%
Waste management charge	681,934	615,040	(9.8)%
Total	3,213,203	3,201,942	-0.4%

5.2 Grants

5.2.1 Grants – Operating

Operating grants are projected to reduce by \$2.5m compared to the forecast for 2019/20. This is primarily due to the receipt of Bushfire Recovery grants in 2019/20 which will fund a range of initiatives to boost community and economic resilience over the three years to 2021/22.

5.2.1.1 Recurrent Operating Grants

Operating Grant Funding Type and Source	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Variance \$'000
Recurrent - Commonwealth Government			
Victorian Grants Commission	3,974	4,031	57
Recurrent - State Government			
Senior citizens	28	26	(2)
Youth services	68	62	(6)
School crossing supervisors	37	37	-
Maternal and child health	280	276	(4)
Libraries	159	154	(5)
Other	59	53	(6)
Total recurrent grants	4,605	4,639	34

Council allocates its Victorian Grants Commission (VGC) income to specific business functions which benefit the community. The table below sets out how the VGC income has been allocated.

Business Function	VGC Allocation \$'000
Airports	8
Building Maintenance	200
Community Development	300
Councillors and Executive	1,400
Economic Development	450
Festivals & Events	200
Footpaths	23
Libraries	50
Local Laws	50
Open Spaces	350
Operations	350
Property Management	120
Recreation	60
Strategic Planning	100
Swimming Pools	120
Tourism	250
TOTAL	4,031

5.2.1.2 Non-recurrent Operating Grants

Operating Grant Funding Type and Source	Forecast	Budget	Variance
	2019/20 \$'000	2020/21 \$'000	\$'000
Non-recurrent - Commonwealth Government			
Bushfire Recovery	1,225	-	(1,225)
Non-recurrent - State Government			
Bushfire recovery	2,200	-	(2,200)
Economic development and tourism	114	45	(69)
Community development	113	91	(22)
Emergency services	60	60	-
Flood restoration	189	118	(71)
Other	88	20	(68)
Total non-recurrent grants	3,989	334	(3,655)

5.2.2 Grants - Capital

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall, the level of capital grants will decrease by \$2.8m compared to the forecast for 2019/20. This is mainly as 2019/20 featured a large capital works program which is reducing to more typical levels in 2020/21 in order to maintain long term financial sustainability.

A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

5.2.2.1 Recurrent Capital Grants

Capital Grant Funding Type and Source	Forecast	Budget	Variance
	2019/20 \$'000	2020/21 \$'000	\$'000
Recurrent - Commonwealth Government			
Roads to recovery	710	710	-
Recurrent - State Government			
Nil	-	-	-
Total recurrent grants	710	710	-

5.2.2.2 Non-Recurrent Capital Grants

Capital Grant Funding Type and Source	Forecast 2019/20 \$'000	Budget 2020/21 \$'000	Variance \$'000
Non-recurrent - Commonwealth Government			
Nil			
Non-recurrent - State Government			
Buildings	106	320	214
Roads	1,137	-	(1,137)
Bridges	578	1,165	587
Pathways	195	400	205
Recreational	266		(266)
Waste	299	-	(299)
Total non-recurrent grants	2,581	1,885	(696)

5.3 Borrowings

The Council continues to operate free from borrowings.

	2019/20	2020/21
Total amount borrowed as at 30 June of the prior year	-	-
Total amount to be borrowed	-	-
Total amount projected to be redeemed	-	-
Total amount of borrowings proposed as at 30 June	-	-

5.4 Capital Works Program

This section presents an overview of capital works expenditure and funding sources, as well as a listing of the capital works projects that will be undertaken for the 2020/21 financial year. Works are also disclosed as current budget or carried forward from last year.

5.4.1 2020/21 Budget Works

Capital Works Area	Asset expenditure type					Summary of funding sources			
	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property									
Land									
Nil Gully Flood Mitigation	326	326	-	-	-	-	-	326	-
Buildings									
Dinner Plain Activation	900	900	-	-	-	320	-	580	-
Electronic Waste Infrastructure Upgrade	60	60	-	-	-	-	-	60	-
Renewable Energy Upgrade For Council Buildings	150	150	-	-	-	-	-	150	-
Pool Chlorine Dosing System Renewal	50	-	50	-	-	-	-	50	-
Myrtleford Library External Timber Renewal	30	-	30	-	-	-	-	30	-
Myrtleford Pool Tile And Cover Renewal	35	-	35	-	-	-	-	35	-
Myrtleford Pool Vacuum Replacement	20	-	20	-	-	-	-	20	-
Bright Depot Fuel Tank Renewal	30	-	30	-	-	-	-	30	-
Bright Sports Centre Structural Repairs	100	-	100	-	-	-	-	100	-
Safe Roof Access	45	-	45	-	-	-	-	45	-
Myrtleford Soccer Facility Upgrades – Design	20	-	-	20	-	-	-	20	-
Total property	1,766	1,436	310	20	-	320	-	1,446	-

Capital Works Area	Asset expenditure type					Summary of funding sources			
	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Plant and equipment									
Plant, machinery and equipment									
Large Plant Renewal	392	-	392	-	-	-	-	392	-
Small Plant And Equipment Renewal	35	-	35	-	-	-	-	35	-
Vehicle Renewal	42	-	42	-	-	-	-	42	-
L2P Vehicle Renewal	50	-	50	-	-	-	50	-	-
Office furniture and equipment									
Branch IT Network Renewal	68	-	68	-	-	-	-	68	-
Business Systems Transformation Project	269	-	200	69	-	-	-	269	-
Intranet Renewal	30	-	30	-	-	-	-	30	-
Server Infrastructure Renewal	80	-	80	-	-	-	-	80	-
Library Books	79	-	79	-	-	-	-	79	-
Total plant and equipment	1,045	-	976	69	-	-	50	995	-
Infrastructure									
Roads									
Asphalt Overlays	140	-	140	-	-	140	-	-	-
Gravel Resheeting	287	-	287	-	-	210	-	77	-
Kerb And Channel Renewal	45	-	45	-	-	-	-	45	-
Line Marking	75	-	75	-	-	-	-	75	-
Resealing	360	-	360	-	-	360	-	-	-
Road Stabilisation And Patching	150	-	150	-	-	-	-	150	-
Mountain Mist Drive Renewal	50	-	50	-	-	-	-	50	-
Footpaths and cycleways									
Great Valley Trail	860	860	-	-	-	400	-	460	-
Path Renewal	145	-	145	-	-	-	-	145	-

Capital Works Area	Asset expenditure type					Summary of funding sources			
	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Drainage									
Drainage Renewal	126	-	126	-	-	-	-	126	-
McCullough Drainage Road Design	50	-	50	-	-	-	-	50	-
Porepunkah Drainage Strategy	70	-	70	-	-	-	-	70	-
Recreational, leisure and community facilities									
Pioneer Park Events Infrastructure	20	20	-	-	-	-	-	20	-
Fire Hydrant Renewal	100	-	100	-	-	-	-	100	-
Pioneer Park BMX Track	80	-	80	-	-	-	-	80	-
Parks, open space and streetscapes									
Myrtleford Piazza Lighting And Electrical Upgrade	25	-	-	25	-	-	-	25	-
Irrigation Renewal	50	-	50	-	-	-	-	50	-
Parks and Facilities Signage Upgrade	40	-	40	-	-	-	-	40	-
Waste infrastructure									
Kerbside Bins Renewal And New	35	-	35	-	-	-	-	35	-
Myrtleford Landfill Rehabilitation	65	-	65	-	-	-	-	65	-
Public Bins Renewal	50	-	50	-	-	-	-	50	-
Events and Emergency Management Equipment	42	42	-	-	-	42	-	-	-
Total infrastructure	2,865	922	1,918	25	-	1,152	-	1,713	-
Capitalised wages	804	409	387	8	-	-	-	804	-
Total capital works expenditure	6,480	2,767	3,591	122	-	1,472	50	4,958	-

5.4.2 Works Carried Forward from 2019/20

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contri- butions \$'000	Council cash \$'000	Borrowings \$'000
Property									
Buildings									
Mount Beauty Depot Upgrade	25	25	-	-	-	-	-	25	-
Myrtleford Memorial Hall Renewal	185	-	185	-	-	-	-	185	-
Bright Railway Museum Renewal	43	-	43	-	-	-	-	43	-
Riverside Park Barbeque Shelter Renewal	30	-	30	-	-	-	-	30	-
Total property	283	25	258	-	-	-	-	283	-
Infrastructure									
Roads									
Alpine Better Places Harrietville And Tawonga Road Reconstruction	100	-	-	100	-	-	-	100	-
Bright Car Parking Improvements - Stage 1	66	-	41	25	-	-	-	66	-
Bridge									
Buckland Bridge	1,165	-	965	200	-	1,165	-	-	-
Barwidgee Creek Rail Trail Bridge Renewal	12	-	12	-	-	-	-	12	-
Waste									
Porepunkah Landfill Rehabilitation	520	-	520	-	-	-	-	520	-
Total infrastructure	1,888	-	1,538	350	-	1,165	-	723	-
Total capital works carried forward from 2019/20	2,171	25	1,796	350	-	1,165	-	1,006	-

5.4.3 Summary of Works

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contri- butions \$'000	Council cash \$'000	Borrowings \$'000
Property	2,049	1,461	568	20	-	320	-	1,729	-
Plant and equipment	1,045	-	976	69	-	-	50	995	-
Infrastructure	5,557	1,331	3,843	383	-	2,317	-	3,240	-
Total capital works	8,651	2,792	5,387	472	-	2,637	50	5,964	-

5.5 Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan			Trend + / o / -
			Actual 2019/20	2020/21	Projections			
			2021/22	2022/23	2023/24			
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue		14.0%	-2.0%	-3.2%	5.8%	6.1%	-
Liquidity								
Working Capital	Current assets / current liabilities		435.9%	442.2%	425.5%	418.8%	466.9%	-
Unrestricted cash	Unrestricted cash / current liabilities		364.2%	328.0%	388.5%	380.3%	424.1%	o
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	1	0.0%	0.0%	0.0%	0.0%	0.0%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0.0%	0.0%	0.0%	0.0%	0.0%	o
Indebtedness	Non-current liabilities / own source revenue		22.3%	16.6%	13.9%	10.8%	10.2%	-
Asset renewal	Asset renewal expenditure / depreciation		70.3%	57.6%	103.8%	103.7%	103.7%	o
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue		59.2%	69.0%	74.3%	68.6%	68.7%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.5%	0.5%	0.5%	0.5%	0.5%	o
Efficiency								
Expenditure level	Total expenditure / no. of property assessments		\$2,819	\$3,130	\$2,981	\$3,034	\$3,112	+
Revenue level	Residential rate revenue / No. of residential property assessments		\$1,609	\$1,642	\$1,691	\$1,743	\$1,795	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		10.7%	7.0%	7.0%	7.0%	7.0%	o

Notes to indicators

1 Loans and borrowings – Council repaid all its borrowings in July 2015 and does not forecast to take out any further borrowings.

Key to Forecast Trend:

- + Forecast increase in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast reduction in Council's financial performance/financial position indicator

6 Fees

This section presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2020/21 year.

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
ASSET MAINTENANCE									
Asset Maintenance	Operations	Application for Occupation/Works on Council Managed Land permit		Yes	free	free		per permit	No
CORPORATE - FINANCE									
Corporate	Finance	Land information certificate	Within 7 days	Yes	as per legislation	as per legislation		as per legislation	Yes
Corporate	Finance	Land information certificate	Within 24 hrs	Yes	\$50.00	\$50.00		per certificate	No
Corporate	Finance	Copy of rates notice	Post 1999	Yes	\$12.00	\$12.00		per notice per year	No
Corporate	Finance	Copy of rates notice	Pre 1999	Yes	\$41.00	\$42.00	\$1.00	per notice per year	No
Corporate	Finance	Rates debt recovery costs		Yes	Cost recovery from the ratepayer	Cost recovery from the ratepayer			Partial
Corporate	Finance	Freedom of information		Yes	as per legislation	as per legislation		as per legislation	Yes
Corporate	Finance	Records retrieval	5 years old or less	Yes	\$12.00	\$12.00		per item	No
Corporate	Finance	Records retrieval	over 5 years old	Yes	\$41.00	\$42.00	\$1.00	per item	No
Corporate	Finance	Disabled parking permit			free	free			No
CORPORATE - LIBRARIES									
Corporate	Libraries	Overdue fine > than 2 days	Adult	Yes	\$0.20	\$0.20		per day	No
Corporate	Libraries	Overdue fine > than 2 days	Junior	Yes	nil	nil		per day	No
Corporate	Libraries	Overdue fine > than 2 days	Inter library	Yes	\$0.50	\$0.50		per day	No
Corporate	Libraries	Overdue fine > than 2 days	Book Club	Yes	\$1.00	\$1.00		per day	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Corporate	Libraries	Overdue fine with lost status		Yes	\$5.00	\$5.00		per item	No
Corporate	Libraries	Printing/photocopying	Black & White A4	Yes	\$0.10	\$0.10		per page	No
Corporate	Libraries	Printing/photocopying	Colour A4	Yes	\$0.50	\$0.50		per page	No
Corporate	Libraries	Printing/photocopying	Black & White A3	Yes	\$0.20	\$0.20		per page	No
Corporate	Libraries	Printing/photocopying	Colour A3	Yes	\$1.00	\$1.00		per page	No
Corporate	Libraries	Maximum unpaid fines before borrowing privileges are suspended	Adults	Yes	\$12.50	\$12.50		per member	No
Corporate	Libraries	Maximum unpaid fines before borrowing privileges are suspended	Junior	Yes	n/a	n/a		per member	No
Corporate	Libraries	Minor damage to an item or barcode		Yes	\$2.20	\$2.20		per item	No
Corporate	Libraries	DVD or CD ROM replacement cover		Yes	\$2.20	\$2.20		per item	No
Corporate	Libraries	CDB covers		Yes	\$10.00	\$10.00		per item	No
Corporate	Libraries	Lost or damaged items, where price is known		Yes		Price of item		Per item	No
Corporate	Libraries	Lost or damaged items, where price is unknown	Adult book	Yes	\$26.00	\$26.00		per item	No
Corporate	Libraries	Lost or damaged items, where price is unknown	Junior book	Yes	\$14.00	\$14.00		per item	No
Corporate	Libraries	Lost or damaged items, where price is unknown	Light romance	Yes	\$2.00	\$2.00		per item	No
Corporate	Libraries	Lost or damaged items, where price is unknown	Periodical	Yes	\$9.00	\$9.00		per item	No
Corporate	Libraries	Lost or damaged items, where price is unknown	Book on disk	Yes	\$100.00	\$100.00		per item	No
Corporate	Libraries	Lost or damaged items, where price is unknown	Single disk	Yes	\$19.00	\$19.00		per item	No
Corporate	Libraries	Lost or damaged items, where price is unknown	DVD	Yes	\$27.00	\$27.00		per item	No
Corporate	Libraries	Lost or damaged items, where price is unknown	Playaway	Yes	\$100.00	\$100.00		per item	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Corporate	Libraries	Lost or damaged items, where price is unknown	MP3	Yes	\$105.00	\$105.00		per item	No
Corporate	Libraries	Replacement of lost or damaged cards		Yes	\$2.50	\$2.50		per card	No
Corporate	Libraries	Interlibrary loans (for loans outside of Victoria or from non-library institutions)		Yes	\$16.50	As determined by ALIA ¹		per item	No
Corporate	Libraries	Inter library loan strap/barcode		Yes	\$3.30	\$3.30		per item	No
Corporate	Libraries	Requests for photocopies not in stock and obtained on inter library loan		Yes	As charged by supplier	As charged by supplier		per item	No
Corporate	Libraries	Research fee		Yes	\$16.00	\$16.00		per half hour	No
Corporate	Libraries	Programs and activities		Yes	Free to minimal charge	Free to minimal charge		per attendee	No
Corporate	Libraries	Disc Cleaning		Yes	\$4.00	\$4.00		per item	No
BUILDING & AMENITY - HEALTH									
Building & Amenity	Health	Class 1 food premises		No	\$537.00	free	-\$537.00	per annum	No
Building & Amenity	Health	Class 1 food premises - Charity and Community Groups		No	\$268.00	free	-\$268.00	per annum	No
Building & Amenity	Health	Class 2 food premises		No	\$466.00	free	-\$466.00	per annum (pro rata)	No
Building & Amenity	Health	Class 2 food premises - Charity and Community Groups		No	\$233.00	free	-\$233.00	per annum (pro rata)	No
Building & Amenity	Health	Class 3 food premises		No	\$266.00	free	-\$266.00	per annum (pro rata)	No
Building & Amenity	Health	Class 3 food premises - Charity and Community Groups		No	\$133.00	free	-\$133.00	per annum (pro rata)	No

¹ Australian Library and Information Association

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Building & Amenity	Health	Class 4 food premises		No	free	free		per annum	No
Building & Amenity	Health	Class 2 temporary food premises & mobile food vendors (Streatrader)		No	\$208.00	free	-\$208.00	per annum	No
Building & Amenity	Health	Class 2 temporary food premises & mobile food vendors, charitable and community groups (Streatrader)		No	\$54.00	free	-\$54.00	per annum	No
Building & Amenity	Health	Class 3 temporary food premises & mobile food vendors (Streatrader)		No	\$124.00	free	-\$124.00	per annum	No
Building & Amenity	Health	Class 3 temporary food premises & mobile food vendors, charitable and community groups (Streatrader)		No	\$30.00	free	-\$30.00	per annum	No
Building & Amenity	Health	New premises fee		No	50% of annual registration fee plus applicable registration fee	free		pro rata	
Building & Amenity	Health	Inspection and report fee		No	\$153.00	\$153.00		per registration	No
Building & Amenity	Health	Major non-compliance inspection fee		No	\$179.00	\$179.00		per inspection	No
Building & Amenity	Health	Major non-compliance inspection fee (where a notice has been issued)		No	\$241.00	\$241.00		per inspection	No
Building & Amenity	Health	Hairdresser premise registration		No	\$205.00	free	-\$205.00	per premise	No
Building & Amenity	Health	Beauty or skin penetration registration		No	\$164.00	free	-\$164.00	per annum	No
Building & Amenity	Health	Prescribed accommodation premise registration		No	\$215.00	free	-\$215.00	per annum	No
Building & Amenity	Health	Permit to install wastewater system		No	\$490.00	\$490.00		per application	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Building & Amenity	Health	Change to an existing wastewater permit		No	n/a	\$150.00		per application	No
Building & Amenity	Health	Permit to alter wastewater system		No	\$245.00	\$245.00		per application	No
Building & Amenity	Health	Health search		No	\$40.00	\$40.00		per hour or part thereof	No
Building & Amenity	Health	Caravan park registration		No	as per legislation	free		as per legislation	Yes
Building & Amenity	Health	Caravan park rigid annex approval fee		No	\$160.00	free		per approval of applicable annual registration fee	No
Building & Amenity	Health	Transfer registration fee		No	50%	free		of original registration fee	No
Building & Amenity	Health	Registration late penalty fee		No	30%	n/a			No
BUILDING & AMENITY - STREET & ROADS									
Building & Amenity	Streets & Roads	Outdoor eating facility – footpath dining		No	\$153.00	free	-\$153.00	per annum	No
BUILDING & AMENITY - MEMORIALS									
Building & Amenity	Memorials	Memorial plaque fee		Yes	n/a	\$60.00	\$60.00	per annum	No
BUILDING & AMENITY - ROADSIDE TRADING									
Building & Amenity	Roadside Trading	Commercial participant – events		No	\$66.00	free	-\$66.00	per event	No
Building & Amenity	Roadside Trading	Business premises – footpath trading		No	\$153.00	free	-\$153.00	per annum	No
Building & Amenity	Roadside Trading	Approved site location – annual		No	\$236.00	free	-\$236.00	Per annum	No
Building & Amenity	Roadside Trading	Horse drawn vehicle / motorcycle tour operator		No	\$153.00	free	-\$153.00	per year	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Building & Amenity	Roadside Trading	Advertising sign		No	\$72.00	free	-\$72.00	per sign	No
Building & Amenity	Roadside Trading	Busking (adult)	Commercial	No	\$32.00	free	-\$32.00	per year	No
BUILDING & AMENITY - LOCAL LAWS									
Building & Amenity	Local Laws	Dog registration	Full	No	\$84.00	\$90.00	\$6.00	per animal	Partially
Building & Amenity	Local Laws	Dog registration	Pensioner	No	\$43.00	\$42.00	-\$1.00	per animal	Partially
Building & Amenity	Local Laws	Dog registration	Reduced (Desexed/working dog)	No	\$33.00	\$30.00	-\$3.00	per animal	Partially
Building & Amenity	Local Laws	Dog Registration	Reduced Pensioner	No	\$17.00	\$16.50	-\$0.50	Per animal	Partially
Building & Amenity	Local Laws	Dog Registration	Declared Dog	No	n/a	\$90.00		Per animal	Partially
Building & Amenity	Local Laws	Cat registration	Full	No	\$84.00	\$90.00	\$6.00	per animal	Partially
Building & Amenity	Local Laws	Cat registration	Pensioner	No	\$43.00	\$42.00	-\$1.00	per animal	Partially
Building & Amenity	Local Laws	Cat registration	Reduced	No	\$33.00	\$30.00	-\$3.00	per animal	Partially
Building & Amenity	Local Laws	Cat registration	Reduced Pensioner	No	\$17.00	\$16.50	-\$0.50	Per animal	Partially
Building & Amenity	Local Laws	Domestic Animal Act infringements (e.g. Failure to Register Dog or Cat)		No	as per legislation	as per legislation		as per legislation	Partially
Building & Amenity	Local Laws	Animal registration tag replacement		Yes	\$7.00	\$5.00	-\$2.00	per tag	No
Building & Amenity	Local Laws	Pound release fee – animals	Registered	No	\$82.00	\$82.00		per animal	Partially
Building & Amenity	Local Laws	Pound release fee – animals	Unregistered	No	\$164.00	\$164.00		per animal	Partially
Building & Amenity	Local Laws	Impounded item release fee – all other items		Yes	n/a	\$60.00	\$60.00	Per movement	No
Building & Amenity	Local Laws	Animal sustenance fee		Yes	\$15.00	\$15.00		per animal per day	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Building & Amenity	Local Laws	Livestock impound fee – small stock		Yes	n/a	\$22.00	\$22.00	Per animal	No
Building & Amenity	Local Laws	Livestock impound fee – large stock		Yes	n/a	\$100.00	\$100.00	Per animal	No
Building & Amenity	Local Laws	Sustenance fee – small stock		Yes	n/a	\$10.00	\$10.00	Per animal per day	No
Building & Amenity	Local Laws	Sustenance fee – large stock		Yes	n/a	\$20.00	\$20.00	Per animal per day	No
Building & Amenity	Local Laws	Veterinary fees		Yes	n/a	Reasonable costs		Per animal	No
Building & Amenity	Local Laws	Cat trap hire deposit		No	nil	nil		per hire	No
Building & Amenity	Local Laws	Cat trap hire fee		Yes	nil	nil		per hire	No
Building & Amenity	Local Laws	Domestic animal business fee		No	\$130.00	free	-\$130.00	per year	Partially
Building & Amenity	Local Laws	Dinner Plain snowmobile permit		No	\$71.00	free	-\$71.00	per snowmobile	No
Building & Amenity	Local Laws	Parking infringement	Category 1 (e.g. Time Limit)	No	\$80.00	0.5 Penalty Unit		As per legislation	Partially
Building & Amenity	Local Laws	Parking infringement	Category 2 (e.g. Bus Zone)	No	as per legislation	0.6 Penalty Unit		as per legislation	Yes
Building & Amenity	Local Laws	Parking infringement	Category 3 (e.g. No Stopping Area)	No	as per legislation	1.0 Penalty Unit		as per legislation	Yes
Building & Amenity	Local Laws	Vehicle impound fee		No	\$112.00	\$112.00		per vehicle	No
Building & Amenity	Local Laws	Vehicle storage fee		Yes	\$15.00	\$15.00		per vehicle per day	No
Building & Amenity	Local Laws	Vehicle & livestock transport fee		Yes	n/a	Reasonable costs		Per movement	No
BUILDING & AMENITY - DEVELOPMENT									
Building & Amenity	Development	Application for permit to work in a road reserve		No	as per legislation	as per legislation		as per legislation	Yes
BUILDING & AMENITY - BUILDING									

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Building & Amenity	Building	Commercial works <\$15,000	+ lodgement fee	Yes	competitive quote	competitive quote		minimum fee	No
Building & Amenity	Building	Commercial works \$15,001 - \$40,000	+ lodgement fee	Yes	competitive quote	competitive quote		minimum fee	No
Building & Amenity	Building	Commercial works >\$40,001		Yes	competitive quote	competitive quote		minimum fee	No
Building & Amenity	Building	Carport, garage, sheds, veranda and other small extensions		Yes	\$580.00	\$580.00		minimum fee	No
Building & Amenity	Building	Swimming pool (in-ground)		Yes	\$697.00	\$697.00		minimum fee	No
Building & Amenity	Building	Swimming pool (above ground)		Yes	\$464.00	\$464.00		minimum fee	No
Building & Amenity	Building	Swimming pool / spa registration		No	n/a	as per legislation		Per property	Yes
Building & Amenity	Building	Swimming pool / spa document search fee		No	n/a	as per legislation		Per property	Yes
Building & Amenity	Building	Swimming pool / spa inspection		Yes	n/a	\$400.00		Minimum fee	No
Building & Amenity	Building	Restumping or demolition		Yes	competitive quote	competitive quote		minimum fee	No
Building & Amenity	Building	Dwelling extensions and alterations		Yes	competitive quote	competitive quote		minimum fee plus applicable levies	No
Building & Amenity	Building	New dwelling		Yes	competitive quote	competitive quote		minimum fee plus applicable levies	No
Building & Amenity	Building	Multi-unit development		Yes	competitive quote	competitive quote		minimum fee	No
Building & Amenity	Building	Extension of time for building permit		Yes	\$264.00	\$264.00		per extension	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Building & Amenity	Building	Place of public entertainment (POPE)		Yes	\$465.00	\$465.00		per application	No
Building & Amenity	Building	Minor amendment to building permit		Yes	\$132.00	\$132.00		per amendment	No
Building & Amenity	Building	Major amendment to building permit		Yes	\$264.00	\$264.00		per amendment	No
Building & Amenity	Building	Variation to ResCode (report and consent)		Yes	as per legislation	as per legislation		as per legislation	Yes
Building & Amenity	Building	Additional inspection or re-inspection		Yes	\$232.00	\$232.00		per inspection	No
Building & Amenity	Building	Additional inspection or re-inspection (remote area)		Yes	\$316.00	\$316.00		per inspection	No
Building & Amenity Planning	Building	Copy of building permit, endorsed plans or occupancy permit		Yes	as per legislation	as per legislation		as per legislation	Yes
Building & Amenity	Building	Legal point of discharge information		No	as per legislation	as per legislation		as per legislation	Yes
Building & Amenity	Building	Build over easement		No	as per legislation	as per legislation		as per legislation	Yes
Building & Amenity	Building	Building information certificate		No	as per legislation	as per legislation		as per legislation	Yes
Building & Amenity	Building	Essential service inspection and report		Yes	\$348.00	\$348.00		per inspection	No
Building & Amenity	Building	Non-mandatory inspection		Yes	\$232.00	\$232.00		per inspection	No
PLANNING - PLANNING									
Planning	Planning	Public notification	Notice to neighbours	Yes	\$66.50	\$66.50		per general notification	No
Planning	Planning	Public notification	Additional notices	Yes	\$8.00	\$8.00		per notice	No
Planning	Planning	Public notification	Notice on land	Yes	\$84.00	\$84.00		up to two signs	No
Planning	Planning	Public notification	Additional notices on land	Yes	\$13.00	\$13.00		each additional sign	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Planning	Planning	Public notification	Notice in papers	Yes	\$205.00	\$205.00		per notice	No
Planning	Planning	Planning advice in writing - cert of verbal advice		Yes	\$123.00	\$123.00		per advice	No
Planning	Planning	Sect 173 agreements		Yes	\$410.00	\$410.00		per agreement	No
Planning	Planning	Certificate of title and restrictions covenant		Yes	\$61.50	\$61.50		per certificate	No
Planning	Planning	Copy of planning permit, endorsed plans or occupancy permit		Yes	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Planning panel - proponent request amendment		Yes	cost of panel	cost of panel			Yes
Planning	Planning	Extension of time for planning permit certificate fee		No	\$123.00	\$123.00		per extension	No
Planning	Planning	Class 1 – Change of use only		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:							
Planning	Planning	Class 2 - Dwellings \$10,000 to \$100,000		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 3 - Dwellings more than \$100,001		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	To develop land (other than for a single dwelling per lot) if the estimated cost of development included in the application is:							
Planning	Planning	Class 4 - \$10,000 or less		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 5 - \$10,000 to \$250,000		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 6 - \$250,000 to \$500,000		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 7 - \$500,000 to \$1,000,000		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 8 - \$1,000,000 to \$7,000,000		No	as per legislation	as per legislation		as per legislation	Yes

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Planning	Planning	Class 9 - \$7,000,000 to \$10,000,000		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 10 - \$10,000,000 to \$50,000,000		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 11 - Over \$50,000,000		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 12 - Subdivide existing building		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 13 - Subdivide land into two lots		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 14 - To effect a realignment of a common boundary between lots or to consolidate two or more lots		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 15 - To subdivide land		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 16 - To remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed for more than 2 years before the date of the applications in a manner which would have been lawful under the Planning and Environment Act 1987 but for the existence of the restriction		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 17 - To create, vary or remove a restriction within the meaning of the Subdivision Act 1988 or to create or remove a right of way		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Class 18 - To create, vary or remove an easement other than a right of way or to vary or remove a condition in the nature of an easement other than a right of way in a Crown grant		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Amend an application for a permit after notice has been given for every class of application (other than Class 4)		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Amend an application for a permit after notice has been given for every class of application (other than Class 5)		No	as per legislation	as per legislation		as per legislation	Yes

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Planning	Planning	The fee for an application for any combination of the classes of application outlined above is the sum arrived at by adding the highest of the fees which would have applied if separate applications had been made plus 50% of each of the other fees which would have applied if separate applications had been made.			as per legislation	as per legislation			
Planning	Planning	Application to amend the planning scheme	Stage 1	No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Application to amend the planning scheme	Stage 2	No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Application to amend the planning scheme	Stage 3	No	as per legislation	as per legislation		as per legislation	Yes
Planning	Planning	Application to amend the planning scheme	Stage 4	No	as per legislation	as per legislation		as per legislation	Yes
PLANNING - SUBDIVISION									
Planning	Subdivision	Certification of a plan of subdivision	Fixed	No	as per legislation	as per legislation		per subdivision	Yes
Planning	Subdivision	Supervision of works		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Subdivision	Checking engineering plans		No	as per legislation	as per legislation		as per legislation	Yes
Planning	Subdivision	Public open space contributions		No	<= 5.0%	<= 5.0%		subdivision value	Yes
FACILITIES – WASTE									
Facilities	Waste	Domestic putrescible and hard waste		Yes	\$45.50	\$45.50		per cubic metre	No
Facilities	Waste	Domestic putrescible and hard waste	minimum charge	Yes	\$7.00	\$8.00	\$1.00	per large bag	No
Facilities	Waste	Concrete and bricks		Yes	\$39.00	\$39.00		per cubic metre	No
Facilities	Waste	Cement sheeting, plaster board		Yes	\$45.50	\$54.50	\$9.00	per cubic metre	No
Facilities	Waste	Green waste		Yes	\$18.50	\$18.50		per cubic metre	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Facilities	Waste	Raw organic timber		Yes	\$18.50	\$18.50		per cubic metre	No
Facilities	Waste	Processed/treated timber		Yes	\$45.50	\$45.50		per cubic metre	No
Facilities	Waste	Whitegoods (all)		Yes	\$11.50	\$11.50		each	No
Facilities	Waste	Steel		Yes	\$12.00	\$12.00		per cubic metre	No
Facilities	Waste	Oil		Yes	free	free		per litre	No
Facilities	Waste	Plastic and metal oil containers			free (up to 20L)	\$0.80		per item	No
Facilities	Waste	Car bodies		Yes	\$25.50	\$25.50		per item	No
Facilities	Waste	Aluminium, cardboard, steel cans, plastic bottles and containers	1st 1/4 cubic metre free	Yes	\$12.50	\$15.00	\$2.50	per cubic metre	No
Facilities	Waste	Paint cans 10 litres and over of any size containing paint		Yes	\$3.60	\$3.60		per litre	No
Facilities	Waste	Car batteries		Yes	free	free		each	No
Facilities	Waste	LPG cylinders		Yes	\$6.00	\$6.00		each	No
Facilities	Waste	Tyres small/4WD		Yes	\$10.50	\$10.50		each	No
Facilities	Waste	Tyres large - truck		Yes	\$15.50	\$15.50		each	No
Facilities	Waste	Tyres large - tractor or truck		Yes	\$92.50	\$92.50		each	No
Facilities	Waste	E-waste - Small appliances		Yes	free	free		each	No
Facilities	Waste	E-waste - Medium appliances		Yes	free	free		each	No
Facilities	Waste	E-waste - Large appliances		Yes	free	free		each	No
Facilities	Waste	E-waste scheme exempt items		Yes	free	free		each	No
Facilities	Waste	Asbestos - Porepunkah only	Minimum charge \$5	Yes	\$77.00	\$100.00	\$23.00	per cubic metre	No
Facilities	Waste	Green organic mulch sales		Yes	free	free		per cubic metre	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Facilities	Waste	Crushed concrete sales		Yes	\$39.00	\$39.00		per cubic metre	No
Facilities	Waste	Mattress - any size except cot		Yes	\$28.00	\$28.00		each	No
Facilities	Waste	Mattress - cot		Yes	\$28.00	\$10.00	-\$18.00	each	No
Facilities	Waste	Single seater couch		Yes	\$16.50	\$20.00	\$3.50	each	No
Facilities	Waste	Two seater, sofa or larger couch		Yes	\$27.00	\$29.00	\$2.00	each	No
Facilities	Waste	Skis or snowboards		Yes	\$5.80	\$6.00	\$0.20	per pair or board	No
Facilities	Waste	Silage wrap		Yes	\$3.50	\$3.50		per cubic metre	No
Facilities	Waste	Drum master		Yes	free	free			No
FACILITES - SWIMMING POOLS									
Facilities	Swimming Pools	Adult daily		Yes	\$5.00	\$5.20	\$0.20	per person	No
Facilities	Swimming Pools	Child/concession daily		Yes	\$2.50	\$2.50		per person	No
Facilities	Swimming Pools	Supervising parent		Yes	\$4.00	\$4.00		per person	No
Facilities	Swimming Pools	Family season - early bird		Yes	\$89.00	\$89.00		per season	No
Facilities	Swimming Pools	Adult season		Yes	\$77.00	\$80.00	\$3.00	per season	No
Facilities	Swimming Pools	Child/concession season		Yes	\$41.00	\$42.50	\$1.50	per season	No
Facilities	Swimming Pools	Adult 10 visit pass		Yes	\$45.00	\$47.00	\$2.00	per 10 visits	No
Facilities	Swimming Pools	Child/concession 10 visit pass		Yes	\$22.50	\$23.00	\$0.50	per 10 visits	No
Facilities	Swimming Pools	Mount Beauty stadium hire		Yes	\$27.00	\$27.00		per hour	No
Facilities	Swimming Pools	Aqua fit/concession		Yes	\$7.50	\$7.50		per session	No
Facilities	Swimming Pools	Aqua fit/adult		Yes	\$10.50	\$10.50		per session	No
Facilities	Swimming Pools	Arthritis group		Yes	\$3.00	\$3.00		per hour	No
Facilities	Swimming Pools	Lane hire		Yes	\$29.00	\$30.00	\$1.00	per hour	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Facilities	Swimming Pools	Learn to swim		Yes	\$17.00	\$17.50	\$0.50	one lesson	No
Facilities	Swimming Pools	Learn to swim		Yes	\$54.00	\$55.00	\$1.00	private lesson	No
Facilities	Swimming Pools	Pool hire with lifeguard		Yes	\$102.00	\$105.00	\$3.00	per hour	No
Facilities	Swimming Pools	Seniors Hour		Yes	\$3.00	\$3.00		per hour	No
FACILITES - BRIGHT SPORTS CENTRE									
Facilities	Bright Sports Centre	Centre Membership - all areas	Adult - 1 month	Yes	\$87.00	\$87.50	\$0.50	per person	No
Facilities	Bright Sports Centre	Centre Membership - all areas	Concession - 1 month	Yes	\$64.00	\$65.00	\$1.00	per person	No
Facilities	Bright Sports Centre	Centre Membership - all areas	Family - 1 month	Yes	\$154.00	\$155.00	\$1.00	per family	No
Facilities	Bright Sports Centre	Centre Membership - all areas	Adult - 3 month	Yes	\$256.00	\$260.00	\$4.00	per person	No
Facilities	Bright Sports Centre	Centre Membership - all areas	Concession - 3 month	Yes	\$189.00	\$190.00	\$1.00	per person	No
Facilities	Bright Sports Centre	Centre Membership - all areas	Family - 3 month	Yes	\$460.00	\$465.00	\$5.00	per family	No
Facilities	Bright Sports Centre	Centre Membership - all areas	Monthly Direct Debit Adult	Yes	\$72.00	\$73.50	\$1.50	per person	No
Facilities	Bright Sports Centre	Centre Membership - all areas	Monthly Direct Debit Concession	Yes	\$51.50	\$52.50	\$1.00	per person	No
Facilities	Bright Sports Centre	Centre Membership - all areas	Monthly Direct Debit Family	Yes	\$148.50	\$150.00	\$1.50	per family	No
Facilities	Bright Sports Centre	After Hours Access	Fob Charge	Yes	\$20.00	\$20.00		per fob	No
Facilities	Bright Sports Centre	Swimming pool only	Adult - 3 month	Yes	\$118.00	\$120.00	\$2.00	per person	No
Facilities	Bright Sports Centre	Swimming pool only	Concession - 3 Month	Yes	\$77.00	\$77.50	\$0.50	per person	No
Facilities	Bright Sports Centre	Swimming pool only	Family - 3 month	Yes	\$308.00	\$310.00	\$2.00	per family	No
Facilities	Bright Sports Centre	Swimming pool only	Adult casual visit	Yes	\$7.00	\$7.50	\$0.50	per person	No
Facilities	Bright Sports Centre	Swimming pool only	Child/concession - casual visit	Yes	\$4.50	\$4.50		per person	No
Facilities	Bright Sports Centre	Swimming pool only	Family - Casual Visit	Yes	\$17.00	\$17.50	\$0.50	per family	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
Facilities	Bright Sports Centre	Swimming pool only	Adult 10 visit card	Yes	\$62.00	\$63.00	\$1.00	per card	No
Facilities	Bright Sports Centre	Swimming pool only	Concession/child 10 visit card	Yes	\$40.00	\$40.00		per card	No
Facilities	Bright Sports Centre	Casual gym entry (includes gym and pool)	Adult Casual	Yes	\$14.50	\$15.00	\$0.50	per person	No
Facilities	Bright Sports Centre	Casual gym entry (includes gym and pool)	Concession - Casual	Yes	\$10.50	\$10.50		per person	No
Facilities	Bright Sports Centre	Casual gym entry (includes gym and pool)	Adult 10 visit card	Yes	\$131.00	\$135.00	\$4.00	per card	No
Facilities	Bright Sports Centre	Casual gym entry (includes gym and pool)	Concession 10 visit card	Yes	\$92.50	\$93.00	\$0.50	per card	No
Facilities	Bright Sports Centre	Hydro program		Yes	\$5.00	\$5.00		per person	No
Facilities	Bright Sports Centre	Learn to swim program		Yes	\$17.50	\$17.75	\$0.25	per person per session	No
Facilities	Bright Sports Centre	Learn to swim program - Early payment discount 10%		Yes				per person	no
Facilities	Bright Sports Centre	Learn to swim private lesson		Yes	\$55.00	\$56.00	\$1.00	per lesson	No
Facilities	Bright Sports Centre	Corporate membership 10% discount on membership prices		Yes					No
Facilities	Bright Sports Centre	Casual group exercise class entry	Regular Class - Non Member	Yes	\$11.00	\$11.50	\$0.50	per person	No
Facilities	Bright Sports Centre	Casual group exercise class entry	Active Seniors Class - Non Member	Yes	\$7.00	\$7.00		per person	No
Facilities	Bright Sports Centre	Casual group exercise class entry	Intro Seniors Class	Yes	\$6.00	\$6.00		per person	No
Facilities	Bright Sports Centre	Squash court	Adult	Yes	\$6.50	\$7.00	\$0.50	per person	No
Facilities	Bright Sports Centre	Squash court	Child/concession	Yes	\$4.50	\$4.50		per person	No
Facilities	Bright Sports Centre	Multi-purpose room hire		Yes	\$25.50	\$26.00	\$0.50	per hour	No
Facilities	Bright Sports Centre	Pool hire with lifeguard		Yes	\$102.50	\$105.00	\$2.50	per hour	No
Facilities	Bright Sports Centre	Shower Only		Yes	\$4.00	\$4.50	\$0.50	per person	No

Department	Business Unit	Fee name	Fee - sub component	GST ?	2019/20 Fee	2020/21 Fee	\$ Change	Unit of measure	Regulated?
FACILITES - COMMUNITY CENTRES									
Facilities	Community Centres	Hall or kitchen only hire	Max \$160/day	Yes	\$16.00	\$16.00		per hour	No
Facilities	Community Centres	Hall and kitchen hire	Max \$260/day	Yes	\$26.00	\$26.00		per hour	No
Facilities	Community Centres	Bond		Yes	\$265.00	\$265.00		per hire	No
Facilities	Community Centres	Hall hire insurance (any hall)		Yes	\$36.00	\$36.00		per hire	No
FACILITES – THE PAVILION, PIONEER PARK									
Facilities	The Pavilion	Meeting room	max 10hr charge/day	Yes	\$15.00	\$15.00		per hour	No
Facilities	The Pavilion	Function Centre (no kitchen)	max 10hr charge/day	Yes	\$25.00	\$25.00		per hour	No
Facilities	The Pavilion	Function Centre incl. kitchen	max 10hr charge/day	Yes	\$45.00	\$45.00		per hour	No
Facilities	The Pavilion	Kitchen only	max 10hr charge/day	Yes	\$25.00	\$25.00		per hour	No
Facilities	The Pavilion	First Aid Room & Downstairs Toilets (2) Hire	Full day hire	Yes	\$150.00	\$150.00		per day	No
Facilities	The Pavilion	Entire Downstairs Area (Changerooms, First Aid Room, Toilets)	Full day hire	Yes	\$350.00	\$350.00		per day	No