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M(1) – 28 JANUARY 2025

Ordinary Council Meeting

Minutes

The **Ordinary Council Meeting** of the **Alpine Shire Council** was held in the Bright Council Chambers, 2 Churchill Avenue, Bright on **28 January 2025** commenced at **5:00 pm**.

PRESENT

COUNCILLORS

Cr Sarah Nicholas - Mayor
Cr Peter Smith - Deputy Mayor
Cr John Andersen
Cr Dave Byrne
Cr Gareth Graham
Cr Jean-Pierre Ronco
Cr Noah Tanzen

OFFICERS

Will Jeremy - Chief Executive Officer
Alan Rees - Director Assets
Nathalie Cooke - Director Corporate and Community

APOLOGIES

Nil

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1 Recording and livestreaming of Council meetings

The CEO read the following statement:

All council meetings are filmed with both video and audio being recorded.

Video is focused on a specific area however audio from the entire room is captured.

In common with all narrative during Council meetings, verbal responses to congratulations, obituaries and question time will not be recorded in the written minutes. By submitting a question, you consent to your question being read aloud at the meeting.

The reasoning behind recording council meetings is to hold us more accountable and improve transparency of Council's decision-making to our community.

The full meeting is being streamed live on Council's YouTube channel which is "Alpine Shire Council" and will also be available on the YouTube channel shortly after this meeting.

2 Acknowledgement of Traditional Custodians and recognition of all people

All to stand, the Mayor read the following statement:

Alpine Shire Council acknowledges the Taungurung peoples as the Traditional Owners of the lands on which we are meeting today. Council also acknowledges all of the Traditional Owners of the wider lands of the area known as the Alpine Shire.

We also acknowledge those people who have contributed to the rich fabric of our community and strive to make wise decisions that will improve the quality of life for all.

3 Confirmation of minutes

3.1 ORDINARY COUNCIL MEETING M(14) HELD ON DATE 17 DECEMBER 2024

Cr Ronco

Cr Byrne

That the minutes of M(14) 17 December 2024 as circulated be confirmed.

Carried Unanimously

4 Apologies

Nil

5 Obituaries / Congratulations

Refer to Alpine Shire Council's website www.alpineshire.vic.gov.au; for its YouTube live-streaming recording for responses to obituaries and congratulations.

6 Declarations by Councillors of Conflict of Interest

Nil

7 Public Questions

Public Question time will be held in accordance with the following provisions of Council's Governance Rules:

G5 Public Question Time

GS3. Questions submitted to Council may be:

Submitted as a "Question on Notice" to the Chief Executive Officer in writing by 5pm on the day prior to the Council meeting, stating the name and contact details of the person submitting the question; or

During meetings held wholly in-person, at the Chairperson's discretion, asked directly by a member of the public gallery at the Council meeting during public question time.

GS4. No person may submit or ask more than two questions at any one meeting.

GS7. Questions should be limited to items of public interest, and are not intended to replace Council's ordinary Customer Request process. A question may be disallowed by the Chairperson if the Chairperson determines that it:

- is not related to an item on the agenda;
- relates to a matter outside the duties, functions and powers of Council;
- is defamatory, indecent, abusive, offensive, irrelevant, trivial or objectionable in language or substance;
- deals with a subject matter already answered;
- is aimed at embarrassing a Councillor or a member of Council staff;
- relates to confidential information as defined in s3 of the Act;
- relates to the personal hardship of any resident or ratepayer; or
- relates to any other matter which the Council considers would prejudice the Council or any person.

Refer to Alpine Shire Council's website www.alpineshire.vic.gov.au; for its YouTube live-streaming recording for responses to questions.

8 Presentation of reports by officers

8.1 DIRECTOR ASSETS - ALAN REES

8.1.1 Mount Beauty Senior Citizens' Centre Community Asset Committee

INTRODUCTION

The purpose of this report is to note that the Mount Beauty Senior Citizens' Inc. Committee will cease to operate, to form the Mount Beauty Senior Citizens' Centre Community Asset Committee (MBSCC CAC), and to recommend the adoption of an instrument of delegation to outline the roles and responsibilities of Alpine Shire Council and the committee in managing the centre.

Cr Ronco

Cr Andersen

That Council:

1. *Exercises the power conferred by Section 65 of the Local Government Act 2020, so that:*
 - a. *The Mount Beauty Senior Citizens' Centre Community Asset Committee (MBSCC CAC) be formed to reflect the current community needs for the management of the Mount Beauty Senior Citizens' Centre; and*
 - b. *Membership of the MBSCC CAC shall consist of:*

<i>Alpine Shire Council</i>	<i>1 Representative</i>
<i>Alpine U3A</i>	<i>5 Representatives</i>
<i>General Public</i>	<i>2 Representatives</i>
 - c. *A quorum of the committee is a whole number that is an absolute majority, which is greater than half the total number of members of the MBSCC CAC; and*
 - d. *All members of the MBSCC CAC have voting rights on the committee.*
2. *Notes that in accordance with Section 47(1)b of the Local Government Act 2020, the Instrument of Delegation to the MBSCC CAC will be updated by the Chief Executive Officer, following the endorsement of the membership structure of the committee by Council.*

Carried Unanimously

BACKGROUND

The Mount Beauty Senior Citizens' Centre (MBSCC) was previously managed by the Mount Beauty Senior Citizens' Inc. Committee under Section 86 of the *Local Government Act 1989*.

In 2024, Alpine Shire Council (Council) was approached by the Mount Beauty Senior Citizens' Inc. Committee and current users of the MBSCC to investigate an alternate model for management of the MBSCC to meet its current needs.

Following engagement with the committee and user groups, it was decided that a Community Asset Committee be formed comprising:

- One representative nominated by Council;
- Five representatives nominated by the Alpine U3A Committee; and
- Two representatives from the general public.

The role of the Community Asset Committee is to:

- manage, operate and maintain the MBSCC for the community in an efficient, effective and practical manner, without involving Council in the day-to-day management of the facility; and
- encourage, promote and provide use of the Mount Beauty Senior Citizens' Centre.

Following the formation of the Community Asset Committee, the Mount Beauty Senior Citizens' Inc. Committee will cease to operate. Any funds or assets will be transferred to the new committee.

ISSUES

Community Asset Committees are established by Council under s65 of the *Local Government Act 2020*. Council may consider the membership of the committee and allocate as many members as it considers necessary to achieve the purpose of managing this important community asset.

Without an approved committee, responsibility for management of the MBSCC will return to Council.

Once the MBSCC CAC membership structure is endorsed by Council, the Instrument of Delegation to members of the committee can be approved by the Chief Executive Officer, in accordance with Section 47(1)(b) of the *Local Government Act 2020*.

POLICY IMPLICATIONS

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

4.5 Assets for our current and future needs

FINANCIAL AND RESOURCE IMPLICATIONS

Preparation of the Instrument of Delegation is complete. Council officers will call for nominations following the signing of the Instrument of Delegation.

Council has allocated \$6,000 in the 2024/25 budget to assist with the maintenance and operation costs of the MBSCC, and will consider a suitable funding model for future financial years.

No change to financial and resource implications for Council.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
No nominations are received for the committee	Unlikely	Moderate	<ul style="list-style-type: none"> • MBSCC returns to Council for management

CONSULTATION

Council officers have consulted with the MBSCC user groups to determine their preferred management structure going forward.

CONCLUSION

The proposed delegation ensures the MBSCC can continue to be managed on behalf of Council into the future.

DECLARATION OF CONFLICT OF INTEREST

In accordance with Section 130 of the *Local Government Act 2020* and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Assets
- Manager Growth and Future
- Property and Contracts Coordinator

ATTACHMENT(S)

Nil

8.1.2 Myrtleford Landfill Cap Construction GITA Services

INTRODUCTION

This report relates to the award of a contract for the Geotechnical Inspection and Testing Authority (GITA) and Construction Quality Assurance (CQA) inspector services for the Myrtleford Landfill Cap Construction.

Cr Tanzen

Cr Graham

That Council:

- 1. Awards Contract No. 26083 for the 'Myrtleford Landfill Cap Construction Cell 1 and Cell 2 GITA level 1 and CQA Inspector Services' to Terra Firma Laboratories Pty Ltd for the lump sum price of \$230,401 (GST Exclusive); and*
- 2. Delegates authority to the Chief Executive Officer to sign and seal the contract at the appropriate time.*

Carried Unanimously

BACKGROUND

The Myrtleford Landfill comprises Cells 1 and 2, previously used to accept domestic waste. Completing landfill cap construction works on Cell 1 and Cell 2 ensures compliance with the Environment Protection Authority Victoria (EPA) legislated requirements. More recently a third small Cell has been discovered containing waste located under a redundant drop wall. Council Officers are in the process of determining the requirements for design and the next steps for treating this waste in accordance with EPA requirements.

The design of the Myrtleford Landfill Cap commenced in October 2020 and requiring Council to address the EPA requirements to meet the Best Practice Environmental Management (BPEM) guidelines.

The EPA approved the cap design in August 2023 and to achieve compliance during construction, Council requires a geotechnical inspection and testing authority (GITA) level 1 service and a Construction Quality Assurance (CQA) inspector service.

Council adopted a budget in the 2024/25 financial year to fund the construction of the Myrtleford Landfill Cap for Cell 2. Due to the EPA's request to complete Cells 1 and 2 as soon as feasible and the efficiencies associated with completing both Cells simultaneously, Council awarded the landfill capping works of both Cells under one contract at the December 2024 Ordinary Council Meeting.

EVALUATION

The Myrtleford Landfill Cap Construction Cell 1 and Cell 2 GITA level 1 and CQA Inspector Services was placed on public tender and advertised on Tenders.net as well as Council's website.

The tender documents were downloaded by 28 prospective tenderers and four conforming tenders were received by the closing date.

The Tenders were evaluated according to the key selection criteria listed in the Invitation to Tender:

1. Price
2. Qualifications and previous performance
3. Delivery
4. Social
5. Environmental Sustainability

Following the assessment of the tenders it was determined that the tender from Terra Firma Laboratories Pty Ltd best met the selection criteria.

ISSUES

The Myrtleford Landfill is located at the Myrtleford Transfer Station which is currently open to the community four days per week.

The proposed construction methodology requires the contractor to use the current public access points to the transfer station to continuously access Cells 1 and 2, impacting the current operation. There is sufficient space at the Myrtleford Transfer Station to create additional waste drop-off locations and additional public access points to ensure continued operation.

Engagement with the community will be completed before the construction starts to explain the adjusted traffic conditions.

The construction of both Cells is anticipated to extend over the 2024/25 and 2025/26 financial years.

POLICY IMPLICATIONS

The recommendations are in accordance with the following Strategic Objectives of the Council Plan 2021-2025:

- 3.1 Decisive leadership to address the impacts and causes of climate change
- 3.3 Responsible management of waste
- 3.5 Reducing the impact of climate change on health

FINANCIAL AND RESOURCE IMPLICATIONS

Council adopted a total budget of \$1,100,000 in the 2024/25 financial year to complete the landfill capping works for Cell 2 only. Since then, Council Officers determined that completing Cell 2 and Cell 1 under one contract would achieve compliance with the EPA's request to complete the capping at an accelerated rate and provide a saving of over \$89,000 to ratepayers.

Council approved the unbudgeted shortfall of \$1,375,071 in the December 2024 Council Meeting. Approval of this budget ensured funds were available for the cap construction and the associated GITA and CQA inspector services.

There are sufficient funds within Council's Waste Reserve to fund the award of this contract.

RISK MANAGEMENT

The key risks of the project are as follows:

Risk	Likelihood	Impact	Mitigation Action / Control
Delays due to test results not being submitted on time by the laboratory for hold points.	Possible	Moderate	<ul style="list-style-type: none"> Contractor must plan for this event in their work program. Weekly meetings with the Contractor to plan the works for the next two weeks.
Customers to the transfer station not understanding the changed traffic conditions causing confusion and traffic issues.	Possible	Moderate	<ul style="list-style-type: none"> Operational planning will occur between the Contractor and the Transfer Station operations team to mitigate any impacts. Communication with the community will be completed to mitigate any confusion due to the change in traffic flow operations.

CONSULTATION

All aspects of the project have been communicated with the following:

- Environmental Protection Agency
- Director Assets
- Manager Engineering and Assets

Communication with the community will be completed ahead of the construction starting to explain the adjusted traffic conditions.

CONCLUSION

Following a tender evaluation assessment, site visits and reference checks, the tender from Terra Firma Laboratories Pty Ltd is considered the best option for the Council due to their price, experience, and knowledge of landfill capping construction.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Assets
- Manager Engineering and Assets
- Capital Works Team Leader Project Manager
- Project Manager

ATTACHMENT(S)

Nil

8.1.3 Contract for Award - Myrtleford Memorial Hall Refurbishment

INTRODUCTION

This report relates to the award of a contract for the construction of refurbishment works to the Myrtleford Memorial Hall.

Cr Ronco

Cr Byrne

That Council:

- 1. Awards Contract No. 22023 for 'Myrtleford Memorial Hall Refurbishment Construction' to Joss Facility Management Pty Ltd for the lump sum price of \$1,238,636 (GST Exclusive); and*
- 2. Delegates authority to the Chief Executive Officer to sign and seal the contract at the appropriate time.*

Carried Unanimously

BACKGROUND

In 1924 the Myrtleford Memorial Hall was built. The building subsequently served as a cinema and dance hall for almost 100 years. In 2018 the hall fell into disrepair after a major roof leak caused significant damage. After a number of successful funding applications from 2020 through to 2022, Council secured sufficient funding to enable it to reactivate the hall to enable its ongoing use for the Myrtleford and surrounding community.

The design work was completed and, through a quantity survey of the entire scope of works, it was established that the project cost would exceed the available budget, primarily as a consequence of significant building cost escalation which had occurred through the COVID pandemic, but also as a result of latent issues being identified with the stormwater infrastructure.

At the Ordinary Council Meeting in July 2023, Council resolved the following:

That Council:

- 1. Notes that the cost of delivering the original scope for the Myrtleford Memorial Hall Upgrade project exceeds the project budget;*
- 2. Endorses the detailed design and delivery of Option1: Visitor Information Centre and external entry courtyard - in order to deliver the maximum value to the community within the project budget of \$1,048,000 Ex GST*

The project team liaised further with the various funding partners to try to align the overall scope of work to the constraints within the individual funding agreements, maintaining focus on delivering a project outcome which is aligned with the highest priorities of the various stakeholder groups.

At the Ordinary Council Meeting in June 2024, Council resolved to nominate the Myrtleford Memorial Hall Upgrade to receive a further \$565,758 funding through the Local Roads and Community Infrastructure Phase 4 funds.

The current funding envelope to upgrade the Myrtleford Memorial Hall will fulfill two main objectives; to install an upgraded Visitor Information Centre and to make the auditorium once again usable with upgraded facilities.

Through extensive community consultation and value management, this final refurbishment design has been established and put out to tender to seek competitive lump-sum construction submissions.

EVALUATION

The tender was advertised on Tenders.net and the Alpine Shire Council website on 18 November 2024.

A total of 23 prospective tenderers downloaded the document and four submissions were received by the closing date.

The tenders were evaluated according to the key selection criteria listed in the Invitation to Tender:

1. Price
2. Qualifications and previous performance
3. Delivery
4. Social
5. Environmental sustainability

Following the assessment of the tenders, it was determined that the tender from Joss Facility Management Pty Ltd best met the selection criteria.

ISSUES

This project has several funding sources with acquittal dates at the end of the 2024/25 financial year. This funding could be at risk if the project is not completed, and funds acquitted within this timeframe.

POLICY IMPLICATIONS

The tender was advertised and evaluated in accordance with Council's Procurement Policy.

The recommendations are in accordance with the following Strategic Objective of the Council Plan 2021-2025:

- 4.5 Assets for our current and future needs

FINANCIAL AND RESOURCE IMPLICATIONS

The budget for the Myrtleford Memorial Hall Refurbishment Construction is a combination of several funding sources totalling \$1,613,758 as shown below:

Funding Sources - Myrtleford Memorial Hall Renovation	
Regional Development Victoria (Victorian Government)	\$50,000
Emergency Recovery Victoria (Victorian & Australian Governments)	\$495,000
Universal Design (Victorian Government)	\$100,000
Creative Victoria (Victorian Government)	\$150,000
Local Roads & Community Infrastructure (Australian Government)	\$565,758
Alpine Shire Council Contribution	\$253,000
Total Funding	\$1,613,758

Of this total funding, approximately \$320,000 has spent or committed to a combination of design and enabling works. The remaining \$1,293,378 is to be used for the final construction.

There is sufficient allocation within the project budget to deliver the works identified in the tender as evaluated.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
Latent/unforeseeable conditions identified during construction	Possible	Moderate	<ul style="list-style-type: none"> Effective and close project management of the construction contract to alert Council to possible cost implications early in the contract.
Delayed contract award	Unlikely	Minor	<ul style="list-style-type: none"> Delaying contract award beyond January OCM would likely lead to minor increase in contractor costs.

Construction is not completed by required fund acquittal date	Possible	Moderate	<ul style="list-style-type: none"> Expedient award of project and strict programme management.
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CONSULTATION

The scope of this refurbishment has been established through several rounds of design, considering feedback from both internal and external stakeholders listed below.

External stakeholders:

- Independent Heritage Consultant
- Victorian Government Department of Jobs, Skills, Industry and Regions
- Emergency Recovery Victoria
- Creative Victoria
- Myrtleford Neighbourhood Centre
- Myrtleford Theatre Group
- The Myrtleford Festival Inc
- La Fiera Committee
- Myrtleford Chamber of Commerce
- Myrtleford Historical Society
- Myrtleford Film Society

Internal stakeholders:

Alpine Shire Council Departments: Customer Experience, Property and Contracts, Operations, Building and Planning

CONCLUSION

Following a tender evaluation assessment, site visits and reference checks, the tender from Joss Facility Management Pty Ltd is considered the best option due to their price, experience, and knowledge.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Assets
- Manager Engineering and Assets
- Project Manager

ATTACHMENT(S)

Nil

8.1.4 Provision of Reticulated Wastewater and Water Capacity by North East Water in Alpine Shire

INTRODUCTION

The purpose of this report is to update Council on the outcome of engagement with North East Water relating to reticulated wastewater and water constraints in the Kiewa Valley.

Cr Andersen

Cr Tanzen

That Council notes:

- 1. Council officers' update on the status of recent engagement with North East Water in relation to reticulated water and sewer network constraints in the Kiewa Valley; and*
- 2. That there is no longer a need for Council to write to North East Water and the Victorian Government as per the previous resolution of Council in recommendation 6 of report 8.2.3 to the Ordinary Council Meeting held in August 2024.*

Carried Unanimously

BACKGROUND

During 2024, through its responses to planning permit referrals, North East Water (NEW) advised Council that NEW was unable to provide new connections for either reticulated wastewater or water in Mount Beauty, Tawonga South and Tawonga due to a lack of capacity in critical wastewater and water infrastructure.

At the time, it was expected that this situation could take several years to rectify. Significant concern was raised by members of the community about the impact of these constraints on future development proposals in the impacted service areas, with potentially severe consequences for the economy of the Upper Kiewa Valley.

At the Ordinary Council Meeting held on 27 August 2024, Council resolved the following as recommendation 6 in report 8.2.3:

That Council writes to North East Water and the Victorian Government requesting that all necessary resources be made available immediately to address the potable water and wastewater capacity issues evident across Alpine Shire, but particularly felt in Mount Beauty, Tawonga and Tawonga South.

Former Mayor, Cr John Forsyth, and the CEO, Will Jeremy, subsequently met with the NEW Managing Director, and General Manager Assets and Infrastructure on 5 September 2024 to express Council's concerns. NEW advised that it was exploring all available options to free up system capacity in the short-term to be able to accommodate new connections, and committed to providing a further update on progress in October 2024.

Former Mayor, Cr John Forsyth, and the CEO, Will Jeremy, again met with the NEW Managing Director, and General Manager Assets and Infrastructure on 22 October 2024. NEW advised that it had been able to identify operational modifications, and some minor capital works that will address the short-term challenges and facilitate new connections.

Subsequent to this meeting, NEW has updated its website with the following information:

We've resumed planning support for small-scale housing developments in Mount Beauty, Tawonga and Tawonga South. This follows a temporary pause earlier in 2024 due to capacity constraints in our existing water and sewer networks.

With some short-term operational improvements, we can support planning permits and connections for infill developments and small subdivisions of five or fewer lots. These improvements include upgrades to the Mount Beauty Water Treatment Plant, allowing for a modest increase in drinking water production, and the installation of a generator at Tawonga South sewer pump station, helping to minimise sewer events during power outages, especially in wet weather.

Applications for subdivisions of more than five lots will be considered case-by-case, subject to available capacity.

Future capital investment by NEW

Council officers attended a public webinar held by NEW on 26 November 2024. This webinar was part of NEW's engagement for its next price submission 2026-2031. The information provided in this webinar included a draft 10-year capital investment program for Alpine Shire comprising of a total infrastructure investment of \$37.7 million including \$12.9 million for Mount Beauty. A copy of this information is available on NEW's website.

The following table shows a summary of this investment:

Early Draft 10 Year Capital Program – Alpine Investment

TOWNSHIP	PROJECT	VALUE (\$)
Bright-Porepunkah	Bright-Porepunkah WWTP Upgrade	21,132,000.00
Mt Beauty-Tawonga-Tawonga South	Mt Beauty Offtake Upgrade	5,207,417.00
	Mt Beauty Clear Water Storage	3,500,000.00
	Mt Beauty Water Treatment Plant Upgrade	1,000,000.00
	Mt Beauty Caravan Park Sewer Pumping Station	3,200,000.00
	Tawonga Rising Main Upgrade	2,229,000.00
Myrtleford	Myrtleford WWTP Upgrade - Stage 2	1,460,000.00
TOTAL INVESTMENT - ALPINE SHIRE COUNCIL		37,728,417.00

Given this, Council officers are confident that, in addition to addressing the short-term wastewater capacity issues, NEW's draft 10-year capital investment program that will help to ensure that it addresses future growth challenges including the Victorian Government's recently advertised housing targets.

The capital investment program has been informed by the recently adopted Alpine Shire Land Development Strategy 2024 that has considered projected population growth, and future housing and employment needs in the shire's major towns, including Mount Beauty-Tawonga South, up to 2041. The future role and function of Tawonga, and all other rural townships, will be considered as part of the recently commissioned Alpine Shire Rural Directions Strategy that will involve significant consultation throughout 2025.

Given this update by NEW, there is no longer a need for Council to write to NEW or the Victorian Government to advocate for short-term action.

Longer term investment in further capacity upgrades to reticulated water and sewer are still necessary, and Council and NEW will continue to advocate for this investment.

POLICY IMPLICATIONS

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

5.2 A responsible, transparent and responsive organisation

FINANCIAL AND RESOURCE IMPLICATIONS

There is no financial or resourcing impact to Council as a result of the recommendations in this report.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
NEW does not meet its commitments	Unlikely	Minor	Continual engagement with NEW

CONSULTATION

Consultation was undertaken with NEW.

CONCLUSION

No further immediate action is required.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020* and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Assets
- Manager Growth and Future
- Economic Development Coordinator

ATTACHMENT(S)

Nil

8.1.5 Gravel Road Reconstruction and Re-sheeting 2024-25

INTRODUCTION

This report relates to the award of a contract for Gravel Road Reconstruction and Re-sheeting 2024-25.

Cr Smith

Cr Graham

That Council:

- 1. Awards Contract No. 2607101 for 'Gravel Road Reconstruction and Re-sheeting 2024/25' to Roche Excavations Pty Ltd for the lump sum price of \$400,879 (GST Exclusive); and*
- 2. Delegates authority to the Chief Executive Officer to sign and seal the contract at an appropriate time.*

Carried Unanimously

BACKGROUND

Council is responsible for approximately \$293.7 million worth of infrastructure assets on behalf of its community. These assets range from significant structures such as roads and buildings through to park furniture and play equipment and are fundamental in supporting the delivery of our services.

A significant portion of Council's investment into asset management is across its road asset class. The effective management of local roads is a core function of local government. Council seeks to maintain road infrastructure in a condition that optimises its useful life and meets community needs over the long-term.

Council's road renewal program is part of the annual capital works program that restores, rehabilitates and renews an existing road asset to its original service potential.

The Gravel Road Reconstruction and Re-sheeting program is part of Council's annual road renewal program and the 2024/25 program is scheduled to be completed at Lambert Lane, Rose River Road and Eurobin Creek Track. Council undertakes works each year on road segments identified through its routine condition inspection program.

EVALUATION

The 2024/25 Gravel Road Reconstruction and Re-sheeting program was placed on public tender and advertised on Tenders.net on 5 December 2024 as well as Council's website.

The tender documents were downloaded by 17 prospective tenderers and six responses were received by the closing date.

The tenders were evaluated according to the key selection criteria listed in the Invitation to Tender:

1. Price
2. Qualifications and previous performance
3. Delivery
4. Social
5. Environmental Sustainability

Following the assessment of the tenders, it was determined that the tender from Roche Excavations Pty Ltd best met the requirements of the selection criteria.

ISSUES

Council is not aware of any issues outside of the minor impact that the works will have on traffic movements and the general public.

POLICY IMPLICATIONS

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

- 4.5 Assets for our current and future needs

FINANCIAL AND RESOURCE IMPLICATIONS

A total budget of \$450,000 has been allocated for the 2024-25 Gravel Road Reconstruction and Re-sheeting program. The total contract value of the 2024/2025 program is \$400,879 (GST Exclusive) and is inclusive of all works specified within the tender.

The remaining budget amount will be utilised to stockpile crushed rock for road sections requiring gravel re-sheeting during Council's maintenance grading program.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
Disruption to traffic.	Almost certain	Minor	<ul style="list-style-type: none"> • Traffic management will be in place during works to minimise the impact on public use of these roads.

CONSULTATION

Notification of the works will be advertised on Council's Facebook page. The contractor will inform impacted residents and businesses prior to works commencing.

CONCLUSION

Following a comprehensive assessment, the tender from Roche Excavations Pty Ltd is considered to present the best value option for Council.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Assets
- Manager Engineering and Assets
- Capital Works Team Leader
- Project Officer

ATTACHMENT(S)

Nil

8.2 DIRECTOR CORPORATE AND COMMUNITY - NATHALIE COOKE

8.2.1 Audit and Risk Committee Meeting Minutes - 6 December 2024 - unconfirmed

INTRODUCTION

The purpose of the report is to present the (unconfirmed) minutes of the Audit and Risk Committee meeting No. 2024/25-3 held on 6 December 2024.

Cr Smith

Cr Byrne

That Council:

- 1. Receives and notes the (unconfirmed) minutes of the Audit and Risk Committee meeting No.2024/25-03 held on Friday 6 December 2024; and*
- 2. Approves the appointment of Julie Guest as the Audit and Risk Committee Chair for 2024-25.*

Carried Unanimously

BACKGROUND

The Audit and Risk Committee minutes are required to be noted at a Council meeting. As the Audit and Risk Committee (the Committee) has yet to confirm the minutes, they are presented to Council for noting as unconfirmed.

ISSUES

The Committee met on 6 December 2024 and discussed a number of items. The key points are summarised below.

Information & Communication Technology Status Report

A report was presented to the Committee to detail the work that the Information and Communications Technology team is currently doing across Council. This report aims to provide information pertaining to outstanding Victorian Auditor General's Office actions.

2023/24 Annual Financial / Performance Statement Review

A review and subsequent report was provided to the Committee detailing how the 2023/24 end of year process operated and how it will be strengthened for the 2024/25 end of financial year processes.

2025/26 Budget

A report was provided to the Committee detailing the 2025/26 Budget process and timelines.

Audit and Risk Committee Chair

At the August 2024 meeting of the Committee, Julie Guest was re-appointed to the position of Chair of the Committee. The Chair is appointed for a 12-month period. In line with the Audit and Risk Committee Charter, this nomination requires Council approval.

POLICY IMPLICATIONS

The recommendations are in accordance with the following Strategic Objective of the Council Plan 2021-2025:

5.2 A responsible, transparent and responsive organisation

FINANCIAL AND RESOURCE IMPLICATIONS

There are no financial or resourcing implications associated with this report.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
The oversight function of the Audit and Risk Committee is not adequately presented to Council meeting.	Unlikely	Minor	<ul style="list-style-type: none"> Minutes are prepared within two weeks of the Audit and Risk Committee meeting and tabled at the next available Ordinary Council Meeting.

CONSULTATION

The draft minutes from the meeting are distributed to the Audit and Risk Committee for feedback.

CONCLUSION

The Committee, being satisfied with the detail provided in its agenda and the officer reports, submits the (unconfirmed) minutes of its meeting No.2024/25-03 held on 6 December 2024 to Council for noting.

Council approves the appointment of Julie Guest as the Audit and Risk Committee Chair.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Corporate and Community
- Manager Corporate

ATTACHMENT(S)

1. **8.2.1.1 UNCONFIRMED A RC Mtg 2024 25 03 6 December 2024 Minutes**

8.2.2 Budget Report - Quarter One Review 2024/25

INTRODUCTION

The purpose of the 'Budget Report - Quarter One Review 2024/25' (the 'Report') is to provide Council with an overview of the financial position of Council for the period ending 30 September 2024.

Cr Andersen

Cr Ronco

That Council receives and notes the 'Budget Report - Quarter One Review 2024/25' for the period ending 30 September 2024.

Carried Unanimously

BACKGROUND

The Report provides Council with an overview of the results for the quarter and an update on the forecast financial position against the full year budget. Explanations are provided for variances to budget greater than \$100,000. This Report is prepared quarterly.

ISSUES

Council is forecasting a full year surplus of \$11.4m, which is \$2.8m higher than the budgeted surplus of \$8.6m.

The original surplus position was primarily driven by recognition of capital grants funding received as projects were completed. The increase in the surplus position is driven by higher than expected income for capital grants and other income.

The forecasted variance to budget is the result of a mix of drivers. There is forecast additional income as well as increased expenditure in some areas and reduced expenditure elsewhere. Full details can be reviewed in the attachment *Quarterly Budget Report Q1 2024/25*.

Forecast additional income (\$3.0m) is made up of:

- Capital Grants (\$0.9m) - related to receipt of funds for the Local Roads and Community Infrastructure Program - which was unbudgeted; and
- Other Income (\$1.5m) - related to unbudgeted Energy Efficient Street Lighting Project income (\$0.4m) and lease income (\$0.1m).

Forecast additional expenditure (\$0.1m) is made up of:

- Employee costs (\$0.05m).

Revised Budget

The *Local Government Act 2020 (LGA 2020)* requires that an assessment be made as to whether a revised budget is required after the quarterly finance report is completed. A revised budget is required under the *LGA 2020* before any of the following can occur:

- A variation to the declared rates or charges;
- Undertaking any borrowings that have not been approved in the budget;
- A change to the budget that the Council considers should be the subject of community engagement.

At the end of the Q1 financial , none of these three items is forecast to occur, and Council is not required to complete a revised budget for 2024/25.

POLICY IMPLICATIONS

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

5.2 A responsible, transparent and responsive organisation

FINANCIAL AND RESOURCE IMPLICATIONS

Council is forecasting a full year surplus of \$11.4m, which is \$2.8m higher than the budgeted surplus of \$8.6m.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
Poor decision-making impacts on financial sustainability.	Rare	Major	<ul style="list-style-type: none"> • Quarterly reporting provides a snapshot of performance for Council. Maintaining rigour in financial reporting supports Council to make financially sustainable decisions.

CONSULTATION

Consultation has been carried out with Council Officers across the organisation in order to compile this report.

The report was tabled at the 6 December 2024 Audit and Risk Committee meeting for discussion.

CONCLUSION

The Budget Report - Quarter One Review 2024/25 for the period ending 30 September 2024 is presented for noting.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Corporate and Community
- Manager Corporate

ATTACHMENT(S)

1. **8.2.2.1** Quarterly Budget Report Q 1 2024-25

8.2.3 Essential Services Commission Higher Rate Cap Application

INTRODUCTION

The purpose of this report is to brief Council on the potential impact of a change made by the Minister for Local Government to the *Minister's Good Practice Guidelines for Local Government Services Rates and Charges* and seek approval to apply to the Essential Services Commission for a higher rate cap for 2025/26, noting that this does not bind Council to adopting that cap when setting the Rates and Charges through the 2025/26 Budget process.

Cr Andersen

Cr Byrne

That Council:

- 1. Notes the potential impact to Council's future revenue as a result of a Ministerial change to the definition of a Service Rate or Charge;*
- 2. Notifies the Essential Services Commission that Council intends to apply for a higher rate cap, to move revenue from the waste management charge to general rate revenue; and*
- 3. Delegates to the CEO the authority to apply to the Essential Services Commission for a higher rate cap for the 2025/26 financial year.*

Carried Unanimously

BACKGROUND

Rates and charges are set at a level which ensures the long-term sustainability of Council, while enabling sufficient funding to deliver:

- Valued Council services;
- Critical capital renewal projects, and
- Works that create new and improved infrastructure for the benefit of residents and visitors.

In combination with grants, rates and charges are an important source of funding which support our ongoing ability to provide community facilities, services and capital works. For context, rates and charges account for an estimated 48.5% of budgeted total revenue to be received by Council in 2024/25.

The guiding documents that aid Council in setting the level of rates and charges are the Council Plan, which is developed in consultation with the community every four years following general elections; and its associated medium and longer term financial plans, namely the four-year rolling Budget and the Long Term Financial Plan. Consideration is also given to financial risks such as inflationary risks and local economic risks.

In addition, Council's Revenue and Rating Plan determines the most appropriate and affordable revenue and rating approach for Council, which in conjunction with other income sources, will adequately finance the objectives in the Council Plan. The plan

covers a period of four financial years and will also be reviewed in 2025 as a part of the cyclic review of Council's strategic planning framework following a general election.

In addition to rates income, Council applies waste management charges according to:

- The kerbside collection or waste services that each ratepayer receives;
- The overall cost of managing waste, for example developing, monitoring, managing and rehabilitating landfills;
- Operating our transfer stations; and
- Managing public place waste.

The Waste Policy is an incorporated document contained in the Alpine Shire Community Local Law 2019 and details the arrangements for the provision of waste and recycling services within the municipality.

ISSUES

In December 2023, the Minister for Local Government made changes to the *Minister's Good Practice Guidelines for Local Government Services Rates and Charges*. Changes related to the composition of a service rate or charge.

The Minister's guidelines specifically impacted Council by indicating that it was "not good practice" to include in the waste management charge costs associated with litter and waste collection from public spaces and the provision of public bins, as the amount levied on each assessment will be primarily determined by the value of the property, not the cost of the specific service rendered. (To note: there were further costs deemed "not good practice" under the new guidelines however they do not impact on Council). This change will impact on the 2025/26 Budget.

The State Government caps rates revenue under the Fair Go Rates System, which allows local governments to raise rates only in line with the cap set by the Minister. The cap for 2025/26 has been set at 3.0%. To provide context, 3.0% of our General Rate base equates to approximately \$525k per annum.

The amount of the waste management charge currently being raised to be expended directly on managing public place waste is approximately \$350k per annum.

The rate cap limits the maximum amount a council can increase general rates and municipal charges. If the rate cap does not meet a council's needs, the council can submit a higher cap application for to be allowed to set a higher rate for up to four years. Oversight of the rate cap, and applications for a higher rate, are managed by the Essential Services Commission (ESC).

In order to follow the Ministerial guideline regarding the make up of the waste management charge, Council has assessed options for how to remove the recovery of this income from the waste management charge. Options available to Council include:

- Absorb the costs against the rate revenue base and budget for managing public waste as an additional expenditure;

- Review the delivery of public waste services with an aim to reduce costs;
- Apply for a higher rate cap to allow the current recovery of funds to be moved from the current waste management charge to rate revenue in addition to the 3.0% rate cap increase allowed under the Fair Go Rates System.

Moving the current recovery of costs associated with managing public place waste would be a cost neutral impact on ratepayers, and it is recommended that Council undertakes the processes required to apply for a higher rate cap from the ESC in order that remains an option to be considered, if approved by the ESC, through the engagement and approval processes associated with the 2025/26 Budget process.

The processes to apply for a higher rate cap are involved and include notifying the ESC that Council intends on applying for a higher rate cap by 31 January (not mandatory but allows Council to receive guidance and assistance from the ESC on processes), and applying for a higher cap by 31 March. The application requires Council to set out:

- The proposed higher cap for each specified financial year;
- The reasons why the council is seeking the higher cap;
- How the views of ratepayers and the community have been considered in proposing the higher cap;
- How the higher cap is an efficient use of council resources and represents value for money;
- Whether other funding options have been considered and why those options are not adequate;
- That the assumptions and proposals in the application are consistent with the council's long term strategy and financial management policies.

Should Council not undertake these processes now, then we would be unable to apply for an exemption in time for this to be considered by Council for Budget adoption.

Rate increases are approved by Council as part of the annual Budget process and Council remains able to determine the rating increase to be adopted (subject to the rate cap or ESC approvals) at that time.

POLICY IMPLICATIONS

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

- 5.2 A responsible, transparent and responsive organisation

FINANCIAL AND RESOURCE IMPLICATIONS

Absorbing the removal of the income associated with public waste management would result in approximately \$350k of lost revenue annually (with the associated cumulative impacts). This revenue loss if absorbed has the potential to impact service delivery into the future.

Undertaking the processes associated with applying for a higher cap will be resource intensive and officers will scope support requirements. This may have a financial implication which is to be quantified but is estimated at less than \$20k and would be an unbudgeted operational expense in this financial year.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
Inability to fund Council services due to the loss of revenue	Possible	Major	<ul style="list-style-type: none"> Long Term Financial Plan and appropriate Budget and financial management.

CONSULTATION

Consultation with the community would be undertaken as a part of the budget process prior to the Budget being presented to Council for approval.

CONCLUSION

Changes made by the Minister for Local Government to the *Minister's Good Practice Guidelines for Local Government Services Rates and Charges* impact Council's ability to fund costs associated with public place waste management from the waste management charge.

It is recommended that Council begins the processes associated with moving the current income from this charge into the general rate revenue, in addition to the rate cap set by the Minister for 2025/26. Moving the recovery of costs in this way has a cost neutral impact on ratepayers.

An approval from the ESC for a higher rate cap from the ESC does not bind Council to adopting that cap when setting the Rates and Charges through the 2025/26 Budget process.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Corporate and Community
- Manager Corporate

ATTACHMENT(S)

Nil

9 Informal Meetings of Councillors

INTRODUCTION

In accordance with Chapter 8, section A1 of Council's Governance Rules, if there is a meeting of three or more Councillors that:

- is scheduled or planned for the purpose of discussing the business of Council or briefing Councillors;
- is attended by at least one member of Council staff; and
- is not a Council meeting, Delegated Committee meeting, or Community Asset Committee meeting.

The Chief Executive Officer must ensure that a summary of the matters discussed at the meeting are tabled at the next convenient Council meeting, and are recorded in the minutes of that Council meeting.

Cr Smith

Cr Ronco

That the summary of informal meetings of Councillors for December 2024 be received.

Carried Unanimously

BACKGROUND

The written records of the informal meetings of Councillors held during the previous month are summarised below. Detailed records can be found attached to this report.

Date	Meeting
3 December	Briefing Session
5 December	Briefing Session
10 December	Community Award Assessment Panel
10 December	Briefing Session
17 December	Briefing Session

ATTACHMENT(S)

1. **9.1.1** Informal Meeting of Councillors - 20241203
2. **9.1.2** Informal Meeting of Councillors - 20241205
3. **9.1.3** Informal Meeting of Councillors - 20241210
4. **9.1.4** Informal Meeting of Councillors - 20241210 Community Awards
5. **9.1.5** Informal Meeting of Councillors - 20241217

10 Presentation of reports by delegates

Refer to Alpine Shire Council's website www.alpineshire.vic.gov.au; for its YouTube live-streaming recording for responses to reports by delegates.

11 General business

Refer to Alpine Shire Council's website www.alpineshire.vic.gov.au; for its YouTube live-streaming recording for responses to general business.

12 Motions for which notice has previously been given

Nil

13 Documents for sealing

Cr Andersen

Cr Graham

That the following documents be signed and sealed.

1. S173 Agreement – Jennifer Lee Packham

This Section 173 Agreement is required by conditions 15, 16 and 17 of Planning Permit P.2020.212 for a two (2) lot subdivision at 58 Cobden Street, Bright being the land referred to in Certificate of Title Volume 9488 Folio 754 and described as Lot 1 on Plan of Subdivision LP131914.

Condition 15 is a mandatory requirement of the Bushfire Management Overlay of the Alpine Planning Scheme requiring an Agreement for bushfire management protection measures, including incorporating a Bushfire Management Plan, and an exemption from the planning permit requirement of clause 44.06-2 of the Alpine Planning Scheme.

Conditions 16 and 17 are mandatory conditions by the Country Fire Authority as a Referral Authority requiring specific matters to be addressed in a Bushfire Management Plan that is annexed to the Agreement.

2. S173 Agreement – Madharjack Pty Ltd

This Section 173 Agreement is required by conditions 33, 39 and 40 of Planning Permit P.2021.115 for construction of a dwelling and a two (2) lot subdivision at 33 Coronation Avenue, Bright being the land referred to in Certificate of Title Volume 9001 Folio 278 and described as Lot 5 on Plan of Subdivision LP097973.

Condition 33 is a mandatory requirement of the Bushfire Management Overlay of the Alpine Planning Scheme requiring an Agreement for bushfire management protection measures, including incorporating a Bushfire Management Plan, and an exemption from the planning permit requirement of clause 44.06-2 of the Alpine Planning Scheme.

Conditions 39 and 40 are mandatory conditions by the Country Fire Authority as a Referral Authority requiring specific matters to be addressed in a Bushfire Management Plan that is annexed to the Agreement.

3. *S173 Agreement – CJ Martin*

This Section 173 Agreement is required by conditions 12, 21, 22 and 23 of Planning Permit P.2023.121 for a two (2) lot subdivision at 21A Service Street, Porepunkah being the land referred to in Certificate of Title Volume 9713 Folio 975 and described as Lot 5 on Plan of Subdivision LP205078K.

Condition 12 is a requirement of Council's Engineering Department to address on-site detention of stormwater from the site.

Conditions 21 and 22 are mandatory conditions by the Country Fire Authority as a Referral Authority requiring specific matters to be addressed in a Bushfire Management Plan that is annexed to the Agreement.

Condition 23 is a mandatory requirement of the Bushfire Management Overlay of the Alpine Planning Scheme requiring an Agreement for bushfire management protection measures, including incorporating a Bushfire Management Plan, and an exemption from the planning permit requirement of clause 44.06-2 of the Alpine Planning Scheme.

4. *S173 Agreement – Lesley Marilyn McGregor*

This Section 173 Agreement is required by conditions 14, 23 and 24 of Planning Permit P.2024.001 for a boundary realignment at 35-37 Simmonds Creek Road, Tawonga South being the land referred to in Certificate of Title Volume 10178 Folios 307 and 308 and described as Lots 3 and 4 on Plan of Subdivision 323104.

Condition 14 is a requirement of Council's Engineering Department to address on-site detention of stormwater from the site.

Condition 23 is a mandatory requirement of the Bushfire Management Overlay of the Alpine Planning Scheme requiring an Agreement for bushfire management protection measures, including incorporating a Bushfire Management Plan.

Condition 24 explicitly excludes Lot 4 PS323104 from an exemption from the planning permit requirement of clause 44.06 of the Alpine Planning Scheme.

5. *S173 Agreement – DC Saunders*

This Section 173 Agreement amends a previously executed but not registered agreement required by conditions 3, 4, 9, 16, and 17 of amended Planning Permit P.2022.63 for a two (2) lot subdivision at 22 Station Street, Porepunkah being the land referred to in Certificate of Title Volume 10394 Folio 849 and described as Lot 5 on Plan of Subdivision PS408974H.

Condition 3 is a mandatory requirement of the Bushfire Management Overlay of the Alpine Planning Scheme requiring an Agreement for bushfire management protection measures, including incorporating a Bushfire Management Plan, and an exemption from the planning permit requirement of clause 44.06-2 of the Alpine Planning Scheme.

Condition 4 establishes minimum finished floor levels based on information provided by North East Catchment Management Authority.

Condition 9 requires the removal of an existing outbuilding on proposed lot2 unless a dwelling is constructed on the lot within 2 years of the Subdivision Statement of Compliance being issued.

Conditions 16 and 17 are mandatory conditions by the Country Fire Authority as a Referral Authority requiring specific matters to be addressed in a Bushfire Management Plan that is annexed to the Agreement.

Carried

14 Closure of meeting

The Chairperson declared the meeting closed at 6.06pm

Attachment 2 - Planning Policy Framework

There are a number of policies which are contained within the Municipal Planning Strategy and the Planning Policy Framework which are relevant in the consideration of this application.

Municipal Planning Strategy

Clause 02.03-2 provides the policy framework in relation to *'Environmental and landscape values'* with a focus on the *'Protection of biodiversity and native vegetation management'*, *'River corridors and waterways'* and *'Landscapes'*.

In relation to the *'Protection of biodiversity and native vegetation management'* the strategic directions are as follows:

- *'Conserve environmentally significant areas and biodiversity and protect endangered species.*
- *Protect flora and fauna from inappropriate land use, development and land management.*
- *Maintain the quality and appearance of the natural environment to support the prosperity and well-being of the community.*
- *Minimise the impacts of the reduction and modification of vegetation across freehold land including vegetation clearing along fence lines.*
- *Encourage creation and retention of wildlife corridors across private land.'*

The policy direction in relation to *'River corridors and waterways'* recognises that *'Townships, settlements and farming communities are heavily dependent upon the health of the rivers and streams within these catchments for town water supplies and rural irrigation'*.

The strategic directions pertaining to *'River corridors and waterways'* are as follows:

- *'Protect the quality of the water in catchments in the Shire, recognise they are significant catchment area within the Murray Darling Basin.*
- *Manage farming and timber production uses to maintain the health of catchments.*
- *Improve the quality of the environment along riparian corridors.'*

The policy in relation to *'Landscapes'* recognises that there are key landscapes across the shire which *'are highly sensitive to visual intrusion by poorly sited development that interrupts the landscape (such as development on ridgelines) or sight lines from key viewing points (such as along major roads)'*.

The strategic directions identified to protect significant landscapes include:

- *Protect the significance, attractiveness and environmental qualities of the Shire's natural landscapes from inappropriate located use and development that detracts from these qualities.*
- *Avoid poorly sited and designed buildings and changes in land management practices that reduce the quality of views from the Shires' various scenic lookout and vantage points.*
- *Avoid promotional signage along the main tourist and traffic routes within the Shire.'*

Clause 02.03-3 in relation to *'Environmental risk and amenity'* that the Alpine Shire is regularly affected by significant natural events such as bushfire and storm events. It further notes that large areas of the municipality are affected by the Bushfire Management Overlay.

The policy provides for the following strategic directions to guide decision making in relation to matters of environmental risk and amenity.

- *'Plan for the impacts of climate change on bushfire risk, flooding, erosion and landslip risk.*
- *Ensure that decision making takes into account the impacts of climate change on storm events.*
- *Ensure disturbed and contaminated land, such as old dredge sites, is remediated before development.'*

Clause 02.03-4 in relation to *'Natural resource management'* notes the importance of the Shires natural attributes of soil types, climate, and water availability and the contribution these make to the production of agricultural products.

In particular this clause recognises that agriculture is a key industry. Within the shire seven agricultural precincts have been identified.

The Kiewa Valley is identified as Precinct 7 – and is described as being *'regionally significant agricultural land that is capable of growing a wide variety of agricultural commodities suited to cool climate growing conditions and higher value products, including horticulture and dairying. The precinct includes the most productive grazing land in the municipality, with grazing being the predominant land use.'*

The following strategic directions have been identified to protect the Shire's agricultural assets:

- *'Maintain a viable and sustainable agricultural industry to support the municipal economy and wellbeing.*
- *Protect the importance of primary production for the sustainable economic future of the Alpine Shire.*
- *Reinforce the importance of the valley floors in supporting ongoing agricultural land use outcomes.'*

Planning Policy Framework

Clause 12 – Environmental and Landscape Values

This policy seeks to protect ecological systems and conserve areas of environmental and landscape values.

Clause 12.05 – Significant Environments and Landscapes

The policy contained at Clause seeks *'To protect and conserve environmentally sensitive areas'*.

Clause 12.05-2S – Landscapes

The objective of this policy is *'To protect and enhance significant landscapes and open spaces that contribute to character, identity and sustainable environments.'*

The strategies identified to achieve this objective which are relevant to this application include:

- *'Ensure significant landscape areas such as forests, the bays and coastlines are protected.*
- *Ensure development does not detract from the natural qualities of significant landscape areas.*
- *Recognise the natural landscape for its aesthetic value and as a fully functioning system.*
- *Ensure important natural features are protected and enhanced.'*

Clause 12.05-2L - Landscapes

The objective of this policy is *'To protect the Shire's significant valley and alpine landscapes by minimising visual impacts landscapes, especially from major viewing areas.'*

The strategies identified to achieve this objective which are relevant to this application include:

- *Protect the iconic natural, cultural and built landscape setting, values, integrity and character in rural areas and the approaches to Alpine areas to improve the experience of residents and visitors.*
- *Maintain the scenic landscapes throughout the valley.*
- *Support development that maintains scenic qualities and landscape qualities of the area and demonstrates high levels of visual management.*
- *Maintain locally significant views and vistas from the open farmed landscape and ridgelines that have a view line to or from National and State forest and other crown land.*
- *Protect the landscape and tourism values of agricultural land.*
- *Minimise the visual impact of infrastructure and signage on the landscape and viewpoints.*
- *Support development in rural areas that does not dominate or intrude on the landscape setting including landscape corridors.*
- *Limit development on prominent ridges and hilltops.*
- *Encourage the revegetation of landscape features.*
- *Ensure that all structures blend in with the surrounding environment.*
- *Retain mature vegetation which provides a backdrop for any development.*
- *Ensure external finishes are non-reflective and of colours that blend with the surrounding landscape.*
- *Ensure that external cladding of buildings in is a muted tone except in instances where the buildings are not readily visible from roads, public land or adjoining properties due to the topography or existing vegetation.'*

Clause 13.02 Bushfire

Clause 13.02-1S Bushfire Planning

This policy is applicable and must be considered to *'all planning and decision making under the Planning and Environment Act 1987 relating to land that is:*

- *Within a designated bushfire prone area;*
- *Subject to a Bushfire Management Overlay; or*
- *Proposed to be used or developed in a way that may create a bushfire hazard.'*

The objective of this policy is:

- *'To strengthen the resilience of settlements and communities to bushfire through risk-based planning that prioritises the protection of human life'.*

A strategy identified to achieve this objective which are relevant to this application are as follows:

Bushfire hazard identification and assessment

- *'Considering and assessing the bushfire hazard on the basis of:*
 - *The site for the development'.*

Clause 14.01-1S Protection of Agricultural Land

The objective of Clause 14.01-1S is to *'protect productive farmland land which is of strategic significance in the local or regional context'.*

A strategies identified to achieve this objective which are relevant to this application are as follows:

- *'Identify areas of productive agricultural land, including land for primary production and intensive agriculture.*
- *Consider state, regional and local, issues and characteristics when assessing agricultural quality and productivity.*
- *Avoid permanent removal of productive agricultural land from the state's agricultural base without consideration of the economic importance of the land for the agricultural production and processing sectors.*
- *Protect productive farmland that is of strategic significance in the local or regional context.*
- *Protect productive agricultural land from unplanned loss due to permanent changes in land use.*
- *Protect strategically important agricultural and primary production land from incompatible uses.*

In considering a proposal to use, subdivide or develop agricultural land, consider the:

- *Desirability and impacts of removing the land from primary production, given its agricultural productivity.*
- *Compatibility between the proposed or likely development and the existing use of the surrounding land.*
- *Land capability.'*

Clause 14.01-2S Sustainable Agricultural Land Use

The objective of Clause 14.01-2S is *'To encourage sustainable agricultural land use'.*

The strategies identified to achieve this objective which are relevant to this application include:

- *'Ensure agricultural and productive rural land use activities are managed to maintain the long-term sustainable use and management of existing natural resources.'*

Clause 14.01-2R - Agricultural productivity – Hume

Building on the objective of Clause 14.01-2S, the regional policy identifies the following strategy in relation to supporting agricultural productivity:

- *'Take advantage of locational opportunities, including separation from sensitive land uses and access to transport, power, water and communications infrastructure.'*

Clause 19.01-1S – Energy supply

The objective of this policy is *'To facilitate appropriate development of energy supply infrastructure'*.

Strategies identified to achieve this objective which are relevant to this application are as follows:

- *'Support the development of energy generation, storage, transmission, and distribution infrastructure to transition to a low-carbon economy.'*
- *'Develop appropriate infrastructure to meet community demand for energy services.'*
- *'Ensure energy generation, storage, transmission and distribution infrastructure and projects are resilient to the impacts of climate change.'*
- *'Facilitate the production and distribution of zero emission gases and fuels.'*
- *'Support energy infrastructure projects in locations that minimise land use conflicts and that take advantage of existing resources and infrastructure networks.'*
- *'Facilitate energy infrastructure projects that help diversify local economies and improve sustainability and social outcomes.'*
- *'Facilitate renewable energy generation and storage to meet on-site energy needs.'*

Clause 19.01-2S – Renewable Energy

The objective of this policy is *'To support the provision and use of renewable energy in a manner that ensures appropriate siting and design considerations are met'*.

Strategies identified to achieve this objective which are relevant to this application are as follows:

- *'Facilitate renewable energy development in appropriate locations.'*
- *'Protect renewable energy infrastructure against competing and incompatible uses.'*
- *'Set aside suitable land for future renewable energy infrastructure.'*
- *'Consider the economic, social and environmental benefits to the broader community of renewable energy generation while also considering the need to minimise the effects of a proposal on the local community and environment.'*
- *'Support wind energy facilities in locations with consistently strong winds over the year.'*

Clause 19.01-2R - Renewable energy - Hume

The strategies identified in relation to achieve the renewable policy objectives in Hume are as follows:

- *'Create renewable energy hubs that support co-location of industries to maximise resource use efficiency and minimise waste generation.*
- *Support opportunities to generate renewable energy from waste.'*



Performance Report

1 July - 31 December 2024

Note: Strategies with no actions planned in 2024/25 have been removed from the list to ensure readability of the document. All Strategies listed in the Council Plan 2021-2025 have had actions / activities listed against them during the lifetime of the Council Plan to ensure that they will be fully completed by 30 June 2025.

Strategic Driver: 1. For those who live and visit

Vision: To be connected, supported, and welcomed throughout all stages of life

Strategy	2024/25 Actions	Year to Date Progress (1 July 2024 - 31 December 2024)
Strategic Objective: 1.1 A community that is active, connected and supported		
1.1.1 Develop a framework that supports and fosters the renewal of volunteers	Advocate for implementation of sustainable volunteering in the Alpine Shire.	Council officers are exploring various options for a framework to support and increase volunteering including partnering with community groups however insurance has become a barrier to implementation.
1.1.2 Strengthen partnerships with community groups to foster collaboration	Ongoing engagement with Community Groups	Due to Election Period throughout October, Council's ability to engage was limited; however annual community budget submissions occurred in November and December, receiving a number of submissions from local community groups around the Shire. Officers also worked with the Bright & District Chamber of Commerce to promote the 'Take a Lodger' campaign, and ran market pop-ups for the Council Plan at both the Bright and Myrtleford markets in November.
1.1.3 Strengthen community organisations and volunteers with community grants	Deliver the annual Community Grants Program.	Community Grants recipients were approved at the July 2024 Council Meeting.
Strategic Objective: 1.2 Services and resources that enhance health and wellbeing		
1.2.1 Provide contemporary library services	Provide contemporary library services	Libraries continue to deliver services for patrons of all ages and walks of life. This quarter saw the delivery of programs supporting early years literacy development, creativity and physical health and wellbeing, along with those enabling seniors to develop their digital literacy skills. The Alpine Libraries Technology Access Project reached a key milestone with the appointment of a contractor to install self-service borrowing machines at Bright, Myrtleford and Mount Beauty libraries, a project which is due for completion prior to the end of the financial year.

Strategy	2024/25 Actions	Year to Date Progress (1 July 2024 - 31 December 2024)
	Implement Library Services Plan	Libraries across the Alpine Shire continued to deliver against the Library Services Plan and work towards the vision of creating 'a welcoming and contemporary library service that supports lifelong learning, inspires curiosity, and develops literacy and community connection'. This includes the provision of school holiday activities for children and digital literacy sessions for seniors, along with regular opportunities for connection and learning such as Rhyme Time, Book Clubs, Lego Club and Story Time.
1.2.3 Advocate for education pathways that support growth and development across all stages of life	Work with key agencies to advocate for education opportunities	Support provision of high quality Careers Website for all secondary schools in the Alpine Shire. Provide vocational training opportunities for young people in the Alpine Shire including White Card, Working at Heights, Chemical User, Heavy Rigid drivers licence, barista and Responsible Service of Alcohol. Advocate to Federal Government for potential funding to support educational pathways.
1.2.4 Support residents at critical life stages, including early childhood, youth and seniors	Provide services and programs for all life stages	Provide services and programs for all life stages including Maternal and Child Health; immunisation programs; Supported Playgroup; Dad's Group; CALD Outreach; Seniors Festival; Youth programs and events; and Mental Health education. Support Seniors Citizens Centres. Provision of Community Resource Guide on Council's website with information about available supports and services. Libraries continue to deliver services for patrons of all ages and walks of life. This quarter saw the delivery of programs supporting early years literacy development, creativity and physical health and wellbeing, along with those enabling seniors to develop their digital literacy skills.
1.2.5 Raise awareness of, and advocate for people of all abilities to improve access and inclusion	Progress implementation of Access and Inclusion Plan; review and adopt new Access and Inclusion Plan	Officers have commenced a review of the Access and Inclusion Plan.
1.2.6 Indicators	INDICATOR: Active library borrowers in municipality	32.25% of the municipality were registered library members in the first six months of the 2024/25 year.
	INDICATOR: Cost of library service per population	Reported at End of Financial Year

Strategy	2024/25 Actions	Year to Date Progress (1 July 2024 - 31 December 2024)
	INDICATOR: Participation in the Maternal Child Health Service	71.86% of children registered with the Maternal and Child Health service have attended in the first six months of the 2024/25 year.
	INDICATOR: Aboriginal participation in the MCH service	94.1% of First Nations children registered with the Maternal and Child Health service have attended in the first six months of the 2024/25 year.
	INDICATOR: Participation in supported playgroups	Delivered Supported Playgroups to vulnerable families in Bright, Myrtleford and Mount Beauty and associated wrap around supports.
Strategic Objective: 1.3 A caring community		
1.3.1 Strengthen relationship with Traditional Owners	Implementation of Reflect Reconciliation Action Plan actions, and consider development of a new Plan	Implementation of actions identified in Reconciliation Action Plan including, delivery of Cultural Awareness training for staff; Acknowledgement of Country on all Council owned and managed buildings; acknowledgement of country on Council email signatures; support delivery of community delivered NAIDOC week events; support NAIDOC in schools initiative; review delivery of Australia Day events; identify Aboriginal and Torres Strait Islander businesses onboarded as suppliers.
1.3.2 Engage, recognise and support our young people	Deliver Youth Programs and Events	Deliver Youth Programs and Events including FreeZa; Engage initiatives, Youth Awards, Youth and Teen Mental Health First Aid. This quarter saw delivery of Emergency Management Careers Expo for young people, youth art project and music events. We continue to provide ongoing support for Youth Advisory Group - Resilient Alpine Youth Squad - RAYS who were the winners of the Outstanding Youth Participation in Community Based Disaster Resilience category of the YACVic Rural Awards. Maintain the Lighthouse youth hub in Bright.
1.3.3 Identify and implement solutions to improve housing availability and affordability	Implement the Affordable Housing Analysis Action Plan	Council has launched the 'Take a lodger' campaign. Officers are currently undertaking investigations regarding a suitable site for the establishment or facilitation of key worker housing, and have prepared a portfolio of options.
1.3.4 Raise awareness of, and advocate for gender equality	Deliver the 16 days of Activism Campaign	Deliver the 16 days of Activism Campaign within organisation and into Community through supporting events, mainstream and social media.
Strategic Objective: 1.4 Increasing healthy eating and active living		
1.4.1 Advocate for and promote local producers of healthy, fresh food	Implement Alpine Shire Economic Development Strategy	Worked with Tourism North East to deliver a local producers' forum to promote local produce.

Strategy	2024/25 Actions	Year to Date Progress (1 July 2024 - 31 December 2024)
1.4.2 Work with community organisations and neighbourhood houses to increase access to healthy food	Participate in Regional Food Strategy working group.	Participate in Regional Food Strategy working group. Maintain network of community groups including Neighbourhood Houses to provide opportunistic support to provide access to healthy food.
1.4.3 Support regional initiatives to strengthen education about healthy foods and food security	Deliver Maternal and Child Health programs promoting healthy eating and physical activity	Participate in Regional Food Strategy working group. Maternal and Child health Services and associated programs engage with programs which promote healthy eating and physical activity. Continue to support community projects that further healthy eating including local Food Coop and Community Garden through community grants.
1.4.4 Promotion and education of healthy food choices	Support RESPOND Program in partnership with Alpine Health and Deakin University	Education and promotion of healthy food choices is provided through Maternal and Child Health services including Universal, Enhanced, Supported Playgroups and Dad's Group.
1.4.5 Support programs that increase participation in physical activity	Support Community groups which increase participation in physical activity	Supported Community groups to increase participation in physical activity through Community Grants Program and promoted community sporting groups that champion Fair Access.
1.4.6 Provide facilities and infrastructure that give opportunities for physical activity and active living	Finalising masterplans for the key sporting and recreation precincts in our three main service towns	All pools were ready and opened on time for the summer season. Council extended its contract with the operator (Belgravia) for the ongoing management and provision of lifeguard services. Collaborating with Indigo Shire Council for possible future collaborative procurement of pool services. The gym equipment has been replaced at the Bright Sports Centre with an aim to increase membership.
1.4.7 Indicators	INDICATOR: Number of visits to aquatic facilities per head of population	Utilisation of Council's swimming pools during the first half of 2024/25 showed that there were 1.0 visits for every member of the municipal population.
Strategic Objective: 1.5 Improving mental wellbeing		
1.5.1 Work with partners and the community to raise awareness and understanding of mental health wellbeing and its impacts	Support our communities to access mental health support through MH training opportunities.	Raised awareness of supports and services available to communities through Community Resource Guide on Council's website. Delivered Mental Health First Aid and other mental health education to community and young people through their schools. Participated in Bright and Surrounds Community Mental health and wellbeing steering group.

Strategy	2024/25 Actions	Year to Date Progress (1 July 2024 - 31 December 2024)
1.5.3 Increase access to information about the availability of mental health and wellbeing services and how to access them	Provide information for staff and community around access to mental health services	Raised awareness of supports and services available to communities through Community Resource Guide on Council's website. Maternal and Child Health team provided referrals and information about mental health support services.
Strategic Objective: 1.6 Preventing all forms of violence		
1.6.2 Collaborate with local and regional partners to ensure that any issues identified in Gender Impact Assessments relating to the prevention of violence are prioritised and addressed.	Participate in local and regional forums to promote gender equity and prevention of violence	Gender based violence is a standing item on Alpine Local Health and Wellbeing Partnership.

Strategic Driver: 2. For a thriving economy

Vision: Ideas and industry thrive through a climate sensitive and diverse economy

Strategy	2023/24 Actions	Year to Date Progress (1 July 2023 - 31 December 2023)
Strategic Objective: 2.1 Diverse reasons to visit		
2.1.1 Promote and facilitate events across the Alpine Shire	Facilitate events on Council land over the year. Facilitate the annual Event Funding Program	The Event Funding for this Financial Year was delivered and adopted by council in the July Council meeting. 42 applicants receive support through the Event Funding Program totalling \$180,565 in sponsorship. Three applicants were not recommended for funding. \$10,000 was allocated in 2023/24 to Great Victorian Bike Ride prior to the event funding round by CEO delegation. This brings the total recommendation for funding from the Event Funding Program to \$190,565.
	Preparation of an Alpine Shire Tourism and Events Strategy	Initial work and review of the existing Event Strategy has begun. Compiling of Statistical Reports has been completed.
2.1.2 Balance tourism growth with amenity and environmental impacts	Implement actions from the Alpine Shire Council Tourism Strategy	Officers have built strong relationships with the Bright and District Chamber of Commerce Inc. and increasingly with the Myrtleford Chamber of Commerce and Industry Inc.
2.1.3 Increase geographic and seasonal visitor dispersal	Implement actions from the Alpine Shire Council Tourism Strategy.	Marketing activities are targeted towards dispersal.
2.1.4 Effectively manage and maintain tourism infrastructure	Continue to manage and maintain tourism infrastructure	Significant investment into Dinner Plain Activation which is renewing and upgrading tourism infrastructure in snowmaking and town centre works.
2.1.5 Indicators	INDICATOR: Number of permitted festivals and events in the Shire	64 events have were permitted for Q1 & Q2. Bright Rod Run was held in November 2024 with an 13% increase in visitation according to CommBank IQ. \$1.7 million spend.
	INDICATOR: Number of overnight and day trip visitors	Approximately 64,565 persons have attended events throughout the Alpine Shire in Q1 & Q2. This calculates a daily spend of \$9.9 million to the economy in the Alpine Shire Council base on \$154 per day (based on TNE - Tourism NE data)
Strategic Objective: 2.2 Innovative and sustainable business development that supports year-round benefit		
2.2.1 Support and encourage a diverse, sustainable and resilient business community	Continue to deliver small business workshops	Officers conducted three agriculture, food and beverage roundtables, and continued to operate tourism clusters.

Strategy	2023/24 Actions	Year to Date Progress (1 July 2023 - 31 December 2023)
2.2.2 Support the agricultural sector and promote diversification to improve resilience	Contribute to the implementation of the Alpine Shire Rural Directions Strategy	Contributed to the preparation of the future Alpine Shire Rural Directions Strategy, and ran three agriculture, food and beverage roundtables, two wine industry workshops and a workshop on chestnut blight.
2.2.3 Protect agricultural land	Implement the Alpine Shire Rural Directions Strategy	An issues and opportunities paper has been prepared. Council will be briefed on the project prior to community consultation on the issues and opportunities paper. Consultation has been moved into Q4 to avoid conflicting with the Council Plan consultation.
2.2.4 Encourage and support a diverse range of industry and investments that are climate sensitive	Implement the Alpine Shire Council Economic Development Strategy	No action.
2.2.5 Collaborate with industry and partners to support education, skill development and employment opportunities	Reconnect with training providers	Offered business bus, investigated country university centres.
2.2.6 Indicators	INDICATOR: Number of small businesses and light industry in the Shire	Reported at End of Financial Year
Strategic Objective: 2.3 Access to technology that meets our evolving needs		
2.3.1 Advocate for improved digital connectivity	Advocacy of identified priority action items in the Telecommunications Strategy	The recommendations of the strategy are largely complete and Council officers are working with telecommunications providers to refresh the strategy and identify new recommendations to inform future work in this space.

Strategic Driver: 3. For the bold protection of our future

Vision: Our natural environment is protected and preserved

Strategy	2023/24 Actions	Year to Date Progress (1 July 2023 - 31 December 2023)
Strategic Objective: 3.1 Decisive leadership to address the impacts and causes of climate change		
3.1.1 Achieve net-zero greenhouse gas emissions from Council activities by 2023	Continue implementation of Council's Climate Action Plan	Narrowing in on a pilot site for insetting program. Issues with community group buy-in means the preferred site has changed; further investigations of new preferred site required before presenting to the Executive.
	Review internal environmental sustainability guide, and develop partnerships to reduce environmental footprint	Environmentally Sustainable Development assessment done of three Council facilities. Easy wins passed on to Building Coordinator to progress. Climate Action Plan 2025-2028 draft identifies this as an action item to conduct our own audits of more facilities and prioritise improvements.
3.1.2 Increase the capacity of the community to mitigate and adapt to climate change	Development of Community Climate Action Plan	Community climate action plan scoping study will progress following finalisation of the refreshed corporate Climate Action Plan 2025-2028
3.1.3 Indicators	INDICATOR: Net Zero Greenhouse Gas Emissions - 2023	Achieved for 2022/23 through purchasing GreenFleet offsets against residual emissions. 2023/24 residual emissions have been determined. Finalisation of insetting pilot recommendation is unlikely to be complete in time to plant trees this financial year and, so, 2023/24 will likely require offsetting purchase through GreenFleet again.
Strategic Objective: 3.2 Stewardship and care of our natural environment		
3.2.1 Partner with the North East Catchment Management Authority to protect and enhance our waterways	Water Sensitive Urban Design (WSUD)	Ongoing collaboration with NECMA with the enhancement of the West Kiewa shared trail in Mount Beauty. Ongoing collaboration with Landcare in support of its projects.
3.2.2 Advocate for the protection of our natural habitats	Investigate cat curfew	Following the recent introduction of a 24 hour cat curfew in a neighbouring Shire, the costs and implications of a potential cat curfew in the Alpine Shire will be investigated.
Strategic Objective: 3.3 Responsible management of waste		
3.3.1 Reduce waste and enhance resource recovery	Establish a pilot re-use shop in the Myrtleford Transfer Station	The re-use shop's construction has commenced with an opening date planned for March 2025.

Strategy	2023/24 Actions	Year to Date Progress (1 July 2023 - 31 December 2023)
	Delivery of capping works at Myrtleford Landfill	Myrtleford Landfill Capping works have been awarded and Cell 1 and Cell 2 will be capped in 2025.
	Implement next stages of recommendations Closed Landfill Risk Assessment and Action Plan.	Council's landfill monitoring tender has been updated to include increased monitoring at older landfill sites to ensure the recommendations of the Closed Landfill Risk Assessment and Action Plan are met.
	Review procurement guidelines regarding environmentally sustainable products and services	Project has been initiated to identify sustainable materials that are being used and can be used in Council construction projects i.e. road projects and building renewals.
3.3.2 Indicators	INDICATOR: Community satisfaction with waste management performance - Target 70	Community satisfaction survey results will be available at End of Financial Year.
	INDICATOR: Kerbside collection waste diverted from landfill	76.0% of the tonnage collected in kerbside bins was diverted away from landfill during the first six months of 2024/25.
Strategic Objective: 3.4 A community that is prepared for, can respond to, and recover from emergencies		
3.4.1 Prepare for emergency response and recovery	Review and update of the Municipal Emergency Management Plan 2021-2025	Municipal Emergency Management Plan 2021-2025 has been reviewed, assured by Regional Emergency Management Planning Committee, noted by Council and displayed on Council's website. Ongoing review of internal policies and procedures for Council's response to emergencies.
	Development of an Emergency Animal Welfare Plan	Scoping and development of the plan is in progress.
3.4.2 Value and support the Alpine Resilience Committee and Alpine Shire Community Recovery Committee	Support Alpine Resilience Committee and Community Recovery Committee	Support Alpine Resilience Partnership and Community Recovery Committee through delivery of resilience activities and initiatives to support community resilience and preparedness for emergencies including education; Resilient Emergency Action Planning Day; Emergency Services Careers Expo. Delivery of events and initiatives to support community recovery from major emergencies.

Strategy	2023/24 Actions	Year to Date Progress (1 July 2023 - 31 December 2023)
Strategic Objective: 3.5 Reducing the impact of climate change on health		
3.5.1 Lead community education about the impact of climate change on physical and mental health as well as social wellbeing	Investigate a Community Climate Action Plan	Community climate action plan scoping study will progress following finalisation of the refreshed corporate Climate Action Plan 2025-28.
3.5.2 Advocate for, and develop strengthened public, community and active transport options	Investigate Strategic Transport Study	Council has recently commissioned the Alpine Shire Strategic Transport Study, which is expected to be completed in late 2025. The study will examine existing and future strategic transport issues and consider all modes of transport. A final study will identify all infrastructure required to support existing and future communities, and identify infrastructure and initiatives that will promote active transport in the shire. Council is also working closely with the Department of Transport and Planning on strategic transport projects that will be realised through the Safe Local Roads and Streets Program.
3.5.3 Work with partners to support local and regional initiatives to adapt to, and mitigate the effects of climate change	Engage with local and regional sustainability groups	Signed up to Goulburn Murray Solar Savers Program. Launch event will occur when successful local supplier and install tenderers are announced.

Strategic Driver: 4. For the enjoyment and opportunities of our lifestyle

Vision: The connection between people and place is strengthened

Strategy	2023/24 Actions	Year to Date Progress (1 July 2023 - 31 December 2023)
Strategic Objective: 4.1 Conservation and promotion of the distinct character across the Shire		
4.1.1 The character and heritage of our townships and settlements are respected and retained	Preparation of Neighbourhood Character Assessments for our major townships	A draft Neighbourhood Character Study has been prepared. Council will be briefed on the project prior to community consultation on the issues and opportunities paper. Consultation has been moved into Q4 to avoid conflicting with the Council Plan consultation.
4.1.2 Our iconic alpine and rural landscapes are protected	Advocacy relating to the development of a Significant Landscape Assessment and planning controls in Victoria's High Country and the Alpine Region	An issues and opportunities paper has been prepared. Council will be briefed on the project prior to community consultation on the issues and opportunities paper. Consultation has been moved into Q4 to avoid conflicting with the Council Plan consultation.
Strategic Objective: 4.2 Planning and development that reflects the aspirations of the community		
4.2.1 The development of our townships, settlements and landscapes is managed sensitively and sustainably	Finalise and implement the Alpine Shire Land Development Strategy	A translation of the Alpine Shire Land Development Strategy 2024 for implementation into the Alpine Planning Scheme is progressing. Draft planning scheme amendment documentation has been prepared. Council officers will seek to lodge an amendment with DTP in Q3/Q4.
4.2.2 Adequate, inclusive and sustainable housing	Implement the Affordable Housing Analysis Action Plan	Council has launched the 'Take a lodger' campaign. Officers are currently undertaking investigations regarding a suitable site for the establishment or facilitation of key worker housing, and have prepared a portfolio of options. Contaminated site assessments have been undertaken at 1 Mummery Road, Myrtleford to assist in identification of suitable sites.
4.2.3 Provide an efficient and effective planning service	Optimise use of Greenlight	Work is ongoing to process improve the Greenlight system and internal process to provide an improved permit processing and customer service experience.
4.2.4 Maintain a current Planning Scheme that reflects the development aspirations of the community and supports sustainable development	Implement Alpine Planning Scheme Review Progress the Anomalies Amendment	The planning scheme amendment to implement the Alpine Planning Scheme Review 2023 was lodged with Department of Transport and Planning (DTP) for authorisation at the end of January 2025. A draft of the anomalies amendment was submitted to DTP for comment. Council officers continue to work with DTP on a short list of c.112 anomalies that will progress as part of the amendment.

Strategy	2023/24 Actions	Year to Date Progress (1 July 2023 - 31 December 2023)
4.2.5 Indicators	INDICATOR: Time taken to decide planning applications - Target 60 days	Reported at End of Financial Year
	INDICATOR: Planning applications decided within required timeframes - 70%	Reported at End of Financial Year
	INDICATOR: Council planning decisions upheld at VCAT	Reported at End of Financial Year
Strategic Objective: 4.3 Accessible parks that promote active and passive recreation		
4.3.1 Maintain Council's parks, trees and reserves	Regular maintenance of parks and gardens Review of Tree Management Plan	Elm leaf beetle treatment program completed. Significant tree maintenance undertaken to uplift, prune and maintain our ageing tree population across the shire. All open spaces and ovals have been aerated, top-dressed and fertilized leading up to the summer season, making our parks and gardens enjoyable and accessible to residents, sporting groups and visitors.
4.3.2 Support and facilitate access to affordable activities that all people can participate in	Deliver the Murray to Mountains Path Trail upgrade and bridge works and Art installation in partnership with Tourism North East	The Murray to Mountains Rail Trail (Porepunkah) section is 90% completed with infrastructure works completed which included an upgrade to the ped/cycle trail from Porepunkah to Bright and kerb and channel installed in Service Street Porepunkah. There will be a bridge art installation will be completed in Q3.
4.3.3 Encourage co-location and multi-use of facilities to expand the offering of activities	Implement the Alpine Shire Council Sports and Active Recreation Plan Encourage use of the Fair Access Policy.	The team is working through Fair Access Policy actions. New grants emailed through to user groups for 'Change the Game' grant - aimed to increase female participation. Works planned for Bright Sports Centre to increase accessibility - include door widening for wheelchair access, quote for ramp to back room. Accessible equipment included in Bright Sports Centre gym equipment replacement. Looking to increase use at facilities such as Scout Hall, which has low use.
Strategic Objective: 4.4 Diverse arts and cultural experience		
4.4.1 Support the evolving cultural needs and aspirations of our community	Establishment of Arts Clusters	Undertook audit of creative arts community and facilitating creative arts cluster.
Strategic Objective: 4.5 Assets for our current and future needs		
4.5.1 Ensure our assets are optimised for the benefit of our community	Review of the Road Management Plan and Register of Municipal Roads	The review of the Road Management Plan began.

Strategy	2023/24 Actions	Year to Date Progress (1 July 2023 - 31 December 2023)
	Nimmo pedestrian bridge	The alignment of Nimmo Bridge was changed and negotiations for approval from VicRoads have commenced.
	Myrtleford Splash Park	Myrtleford Splash Park construction began with underground works and the construction of the shell of the new toilet facilities completed.
4.5.2 Indicators	INDICATOR: Community satisfaction with sealed local roads - Target 60	Community satisfaction survey results will be available at End of Financial Year.
	INDICATOR: Sealed local roads maintained to condition standards	In the first six months of the 2024/25 year, 99.4% of Council's sealed local roads were maintained to the required condition standards (and were below the renewal intervention set by Council).

Strategic Driver: 5. For strong and informed leadership

Vision: Collaborative, bold and evidence-based decision making

Strategy	2023/24 Actions	Year to Date Progress (1 July 2023 - 31 December 2023)
Strategic Objective: 5.1 Effective communication and engagement		
5.1.1 Improve community engagement participation and access	Development of a new Community Vision, Council Plan, Financial Plan and Asset Plan through a deliberative engagement process	Applications for Council's Deliberative Panel (Community Panel) were re-opened in November, attracting four more candidates in addition to the dozen applications from earlier in the year. Sessions with the Community Panel were scheduled to be held in early 2025.
5.1.2 Strengthen our deliberative engagement process to inform decision-making	Use deliberative engagement methods to engage on specific important projects and initiatives	As above.
5.1.3 Drive excellent customer service with improved systems and processes	Implement online forms for all internal Council forms to increase efficiencies between departments	Work with departments and Comms and Engagement to ensure all customer requests are processed efficiently. Upgrading of forms on the website. e.g. Booking in for asbestos drop off at transfer stations is now done with a booking calendar online. Ensure information is accurate and up to date. Complete review of MyDatascape online form submission with IT. Review online form for animal registration and local law permits proof to cut off dates.
	Develop Information and Communication Technology Strategy	A DRAFT ICT Strategy was prepared and distributed to the ICT Steering Committee. Aim will be to formalise strategy in 2nd half of year. Discussions regarding the best structure for ICT team have occurred - seek to progress this in 2nd half of this cycle
5.1.4 Indicators	INDICATOR: Community satisfaction with Council's community consultation and engagement performance - Target 60	Community satisfaction survey results will be available at End of Financial Year.

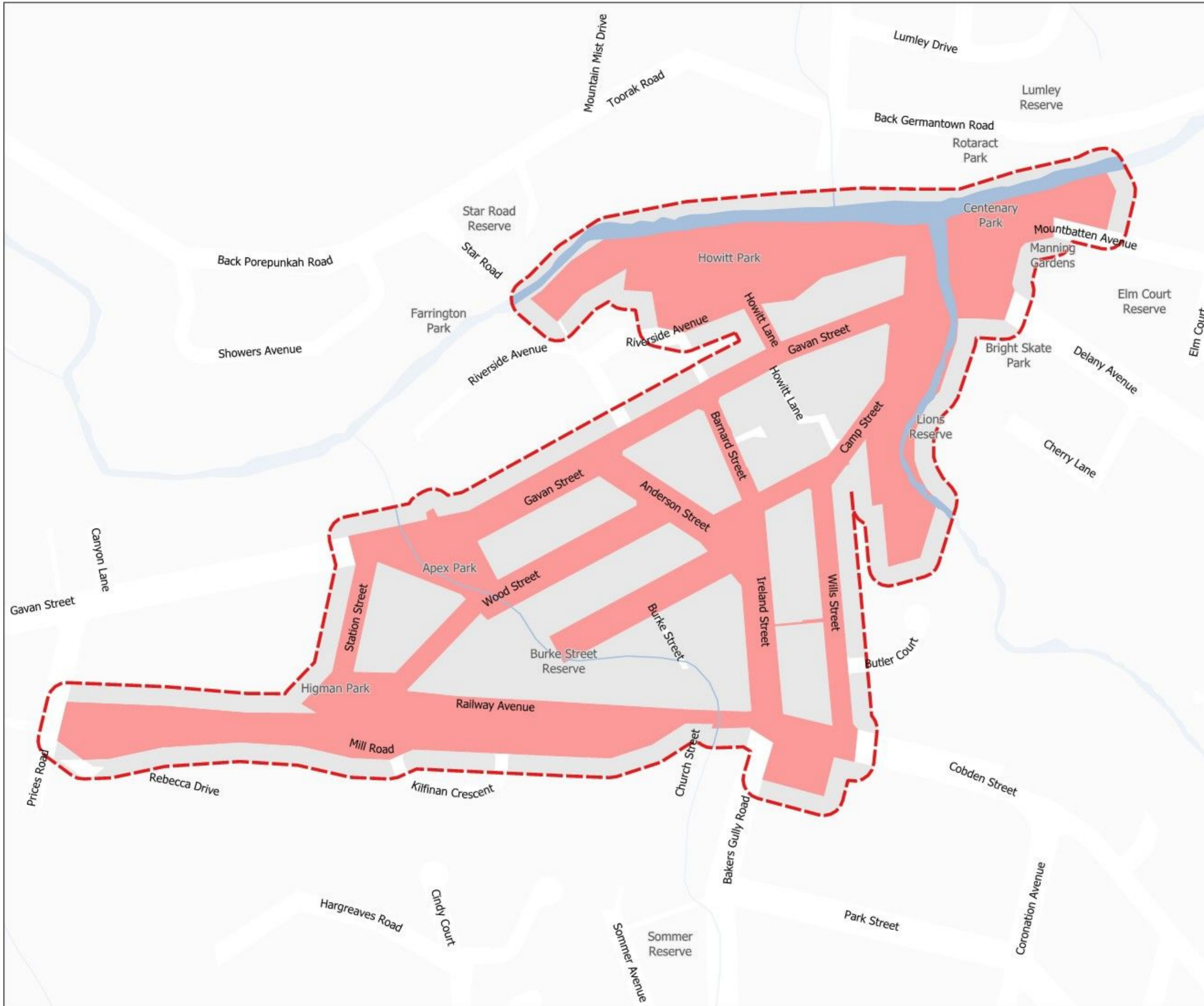
Strategy	2023/24 Actions	Year to Date Progress (1 July 2023 - 31 December 2023)
Strategic Objective: 5.2 A responsible, transparent and responsive organisation		
5.2.1 Maintain transparent governance and decision making that meets legislative requirements	Implement mandatory Induction and Professional Development training for Councillors, Mayor, and Deputy Mayor	The newly elected Councillors took their Oath / Affirmation of Office on 14 November 2024. The Mayor and Deputy Mayor attended two days of mandatory training provided by the Municipal Association of Victoria in December 2024. Council officers and outside experts delivered a further nine Induction sessions for Councillors, with five additional sessions planned for the start of 2025. All mandatory inductions must be completed within four months of Councillors taking their Oath / Affirmation of Office (due by 14 March 2025). Further Professional Development training opportunities will be planned for the 2025 calendar year.
5.2.2 Maintain an effective risk management framework	Risk Management Framework refresh	The Risk Management Framework review is planned within the next 12 months - delays occurred as a result of resourcing.
5.2.3 Maintain a sustainable financial plan	Develop new Financial Plan	10 year Finance Plan has been reviewed internally - further work to be undertaken before presenting to Deliberative panel for feedback.
5.2.4 Strengthen gender equality practices	Gender Equality Action Plan Implementation	The organisation is continuing its focus on gender impact assessments for policies, services and projects that are delivered to the community as well as applying a gender lens to relevant policies as they are developed and reviewed.
5.2.5 Explore alternative income streams to strengthen financial sustainability	Explore alternative income stream opportunities	Work was commenced to establish usage of existing fees and charges through to December 2024. With the departure of key personnel looking at this work, ability to continue work in this area may be limited.
5.2.6 Maintain a skilled organisation with a positive culture	Prepare for review of Workforce Plan - due for adoption December 2025.	No action in Q2
5.2.7 Indicators	INDICATOR: Council decisions made at meetings closed to the public	Council did not make any confidential decisions at Council meetings during the first six months of 2024/25.
	INDICATOR: Councillor attendance at council meetings	Councillor attendance at Council Meetings was 95.92% during the first six months of 2024/25 (and 100% for Councillors elected in October 2024).
	INDICATOR: Satisfaction with Council decisions	Community satisfaction survey results will be available at End of Financial Year.

Strategy	2023/24 Actions	Year to Date Progress (1 July 2023 - 31 December 2023)
	INDICATOR: Community satisfaction with Council's overall performance - Target 70	Community satisfaction survey results will be available at End of Financial Year.
	INDICATOR: Working capital (current assets as percentage of current liabilities)	Reported at End of Financial Year
Strategic Objective: 5.3 Bold leadership, strong partnerships and effective advocacy		
5.3.1 Strengthen regional partnerships to enhance service delivery, funding opportunities and advocacy	Participate in regional partnerships and groups	Participated in regional partnerships and groups.
5.3.2 Strengthen relationships with Alpine resorts and tourism bodies to enhance our regional offer	Continue strong working relationships with Alpine resorts and regional tourism bodies.	Strong working relationships with Alpine resorts and regional tourism bodies.
5.3.3 Strengthen relationships with State and Federal Governments to enhance funding opportunities and advocacy	Engage with State and Federal Governments	Continuing to engage with State and Federal Governments.
	Advocacy Plan	The Advocacy Plan is being worked through as part of the drafting and delivery of the Council Plan.

Area Designated for Alcohol Restrictions

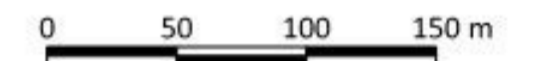
Town Centre

6-10 November 2025



Legend

- Alcohol Restriction Area Boundary
- Alcohol Restriction Area



Coordinate System GDA2020 MGA Zone 55

Created: 25/5/2022

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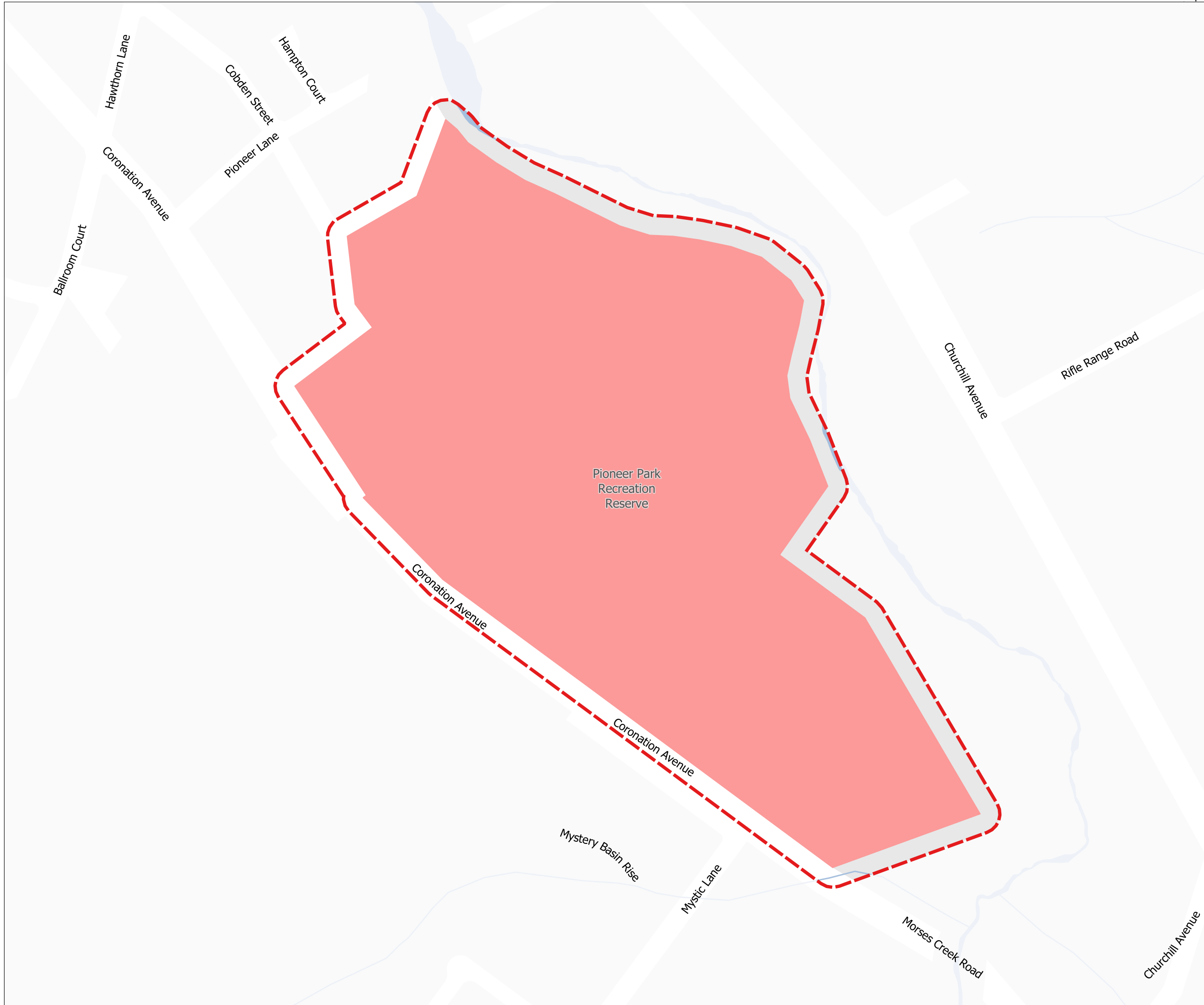
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Area Designated for Alcohol Restrictions

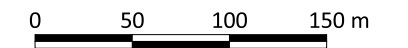
Pioneer Park Map

6-10 November 25



Legend

-  Alcohol Restriction Area Boundary
-  Alcohol Restriction Area



Coordinate System GDA2020 MGA Zone 55

Created: 25/5/2022

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North East Local Government Waste and Recovery Forum

Terms of Reference

1. Aims

1.1 The Forum aims to:

- Develop and advocate for local governments and Alpine Resorts capacity to deliver effective, efficient and sustainable waste and resource recovery planning and management across the North East Region;
- Engage with industry, state government and community stakeholders to improve waste and resource recovery management and planning; and
- Engage councils and alpine across the region in the planning and management of waste.

2. Membership

2.1 The member councils and alpine resorts of the Forum are those defined as the municipal districts constituting the North East WRRG Region in section (4)1 of the Environment Protection Act 1970 as:

- Alpine Shire Council
- Benalla Rural City Council
- Indigo Shire Council
- Mansfield Shire Council
- Towong Shire Council
- Rural City of Wangaratta
- City of Wodonga
- Alpine Resorts Victoria
 - Falls Creek Alpine Resort
 - Mt Hotham Alpine Resort
 - At Buller & Mt Sterling Alpine Resorts

3. Forum Representatives

3.1 Each member council (including Councillors) and alpine resort shall nominate one staff member or one elected member to represent the NELGWRF and may nominate a proxy if the representative is unable to attend.

3.2 The secretariate will be the elected chair, or an elected person from within the chair's organisation.

3.3 A council may change its Representative or Proxy at any time in writing to the chair.

3.4 Other external parties may attend the Forum by formal invitation only.

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4. Forum Operations

- 4.1 At least four (4) meetings of the Forum will be conducted annually, and these meetings will not coincide with ordinary meetings of the member councils and alpine resorts.
- 4.2 For general business of the Forum the Quorum shall be half of the total councils / alpine resort representatives plus one.
- 4.3 The Forum shall nominate one of its Representatives as Chair and one as a Deputy Chair of the Forum on an annual basis coinciding with the first meeting of the Forum for each calendar year. The Chair, and in their absence the Deputy Chair shall preside over Forum meetings and set the agenda in consultation with Forum Representatives and the secretariat to the Forum. If both the Chair and Deputy Chair are absent from the meeting the representatives to the Forum present at the meeting shall elect a chair from the representative present to preside over the meeting.

5. Meeting procedure

- 5.1 Forum representative must declare any conflicts of interest (perceived or real) pertaining to any items on the meeting agenda.
- 5.2 Where a conflict of interest is declared the Forum will determine whether the person who made the declaration is to be removed from the meeting during the discussion and or decision relating to that agenda item.
- 5.3 Motions for the Forum agenda can be advised for inclusion of the agenda or provided by the member at the meeting. The person presiding at the meeting has:
 - A deliberative vote; and
 - In the event of an equality of votes on any motion, a second or casting vote.

6. Appointment of the Chair and Deputy Chair

- 6.1 The following process is to apply for appointment of the Chair of the Forum first chair and deputy chair:
 - The Chair of the session shall call for nominations for the position of Chair.
 - Each nominee must accept their nomination to be eligible for election.
 - If more than one nomination is received each candidate will be given the opportunity (3 minutes maximum) to present to the Forum on what they offer to the position of Chair.
 - All candidates leave the meeting room.
 - A vote by show of hands to be taken to determine the Chair (candidates do not vote).
 - The candidate who achieves the votes of a simple majority of the Forum representatives present and entitled to vote at the meeting will be appointed.
 - In the event of a tied vote a further vote shall be taken. If results in a further tie the position shall be determined by the drawing of a lot.
 - The Chair of the session shall declare the person elected Chair.

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- 6.2 The appointment of the Deputy Chair of the Forum to follow the same process as above and be conducted by the newly elected Chair.
- 6.3 After the first one-year term the deputy chair automatically assumes the chair role and the next council or alpine resort in alphabetical order takes the role of deputy chair (example: Chair Wangaratta, Deputy Chair Alpine second year Chair Alpine Deputy Chair Benalla third year chair Benalla Deputy Chair Indigo)

7. The LGWF

- 7.1 The Forum Representatives or their proxy are expected to communicate the activities and actions of the LGWF back to their council or alpine resort.
- 7.2 Minutes from each Forum meeting are provided to the Forum representative.

9.2.4 Discontinuance of Government Road - Mount Beauty Airport

File Number: 1500.02

INTRODUCTION

This report relates to the discontinuance of a government road which coincides in location with the proposed extension of the Mount Beauty Airport runway.

Cr Forsyth

Cr Prime

That Council:

1. *Notes that no submissions were received on the proposal to discontinue the road;*
2. *Discontinues 7,451m² of road (shown as crosshatched in Figure 1) in accordance with Clause 3(a) of Schedule 10 of the Local Government Act 1989;*
3. *Authorises the Chief Executive Officer to take all actions required to discontinue the road (including publishing the notice in the Government Gazette); and*
4. *Disbands the committee formed to hear submissions under s223(1)(b) of the Local Government Act 1989.*

Carried

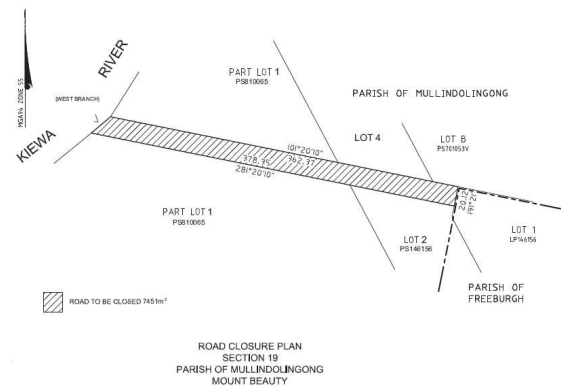


Figure 1: Area of road to be discontinued (shown as crosshatched)

BACKGROUND

A detailed background of this project is set out in the Minutes for the Council meeting held on 7 September 2021.

Before the discontinuance of the unused government road could occur, section 207A of the *Local Government Act (LGA) 1989* required that Council undertakes a public submissions process (pursuant to section 223 of the LGA 1989) to allow for the public to comment on the proposal.

At the Ordinary Council meeting on 7 September 2021, Council resolved to publish a public notice requesting any submissions in accordance with section 223 of the LGA 1989 in relation to Council’s proposal to discontinue the unused government road.

The public notice was published in the Alpine Observer on 22 September 2021. The notice stated that 20 October 2021 was the date by which submissions were required to be submitted (being at least 28 days after the date on which the public notice was published). No submissions have been received.

Council may undertake the discontinuance of the unused government road in accordance with clause 3(a) of Schedule 10 of the LGA 1989 which provides as follows:

Power to discontinue roads

A Council may, in addition to any power given to it by sections 43 and 44 of the Planning and Environment Act 1987—

- a. discontinue a road, or part of a road, by a notice published in the Government Gazette; and*
- b. sell the land from that road (if it is not Crown land), transfer the land to the Crown or itself or retain the land.*

ISSUES

DELWP approval

The unused government road is administered by the Department of Environment, Land, Water and Planning (DELWP) which has granted "Approval in Principle" for the sale of the Crown land to Council subject to final Ministerial approval.

In the first instance, DELWP has requested that Council arranges the discontinuance of the road in accordance with clause 3 of Schedule 10 of the LGA 1989.

POLICY IMPLICATIONS

Prior to Council undertaking the process of discontinuance in accordance with clause 3 of Schedule 10 of the LGA 1989, Council was required to publish the public notice and allow for submissions under section 223 of the LGA 1989 to be made. This requirement has been satisfied and no submissions were received.

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

- 4.5 Assets for our current and future needs

FINANCIAL AND RESOURCE IMPLICATIONS

Following the discontinuance of the road and subject to approval of the Minister of Finance, DELWP has indicated that the total value of the land inclusive of all Departmental costs is in the vicinity of \$45,000 (to allow Council to obtain title to the closed road). However, the Department reserves the right to review its decision at any time before delivery of the Crown Grant to Council.

Upon completion of road discontinuance and receipt of deposit, DELWP will proceed to seek final approval of the Minister for Finance. Once the necessary approvals have been obtained the balance of funds to obtain a Crown Grant will be requested.

There is sufficient budget allocation to cover the costs associated with the proposed discontinuance and the ultimate transfer to Council by way of purchase. The anticipated amount payable to DELWP is in the vicinity of \$45,000, subject to final confirmation.

Following the acquisition by Council and subject to:

- a resolution of Council;
- valuations being obtained; and
- compliance with all other requirements under the *Local Government Act 1989* and *Local Government Act 2020*,

the intention is to then sell the remaining parts of the discontinued road to the respective adjoining owners.

CONSULTATION

The respective adjoining owners of the land upon which this government road encroaches have been consulted on the proposed intentions and have no objection to the proposed road discontinuance.

The public notice was published in the Alpine Observer on 22 September 2021 and allowed for submissions until 20 October 2021. No submissions were received.

CONCLUSION

It is recommended that Council proceeds to undertake a discontinuance of 7,451m² of road (shown as crosshatched in Figure 1) in accordance with Clause 3(a) of Schedule 10 of the LGA 1989, and authorises the Chief Executive Officer to take all actions required to discontinue the road (including publishing the notice in the Government Gazette).

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Assets
- Manager Asset Development
- Project Officer

ATTACHMENT(S)

Nil



Informal Meeting of Councillors

In accordance with Chapter 8, section A1 of Council's [Governance Rules](#), the Chief Executive Officer must ensure that a summary of the matters discussed at an Informal meeting of Councillors is tabled at the next convenient Council meeting, and recorded in the minutes of that Council meeting.

Meeting Title: Briefing Session
Date: Tuesday 21 January 2025
Location: Bright Committee Room
Start Time: 2:00pm
Finish Time: 5:30pm
Chairperson: Will Jeremy, Chief Executive Officer

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Will Jeremy	Chief Executive Officer
Cr Peter Smith	Deputy Mayor	Alan Rees	Director Assets
Cr Dave Byrne	Councillor	Nathalie Cooke	Director Corporate & Community
Cr Gareth Graham	Councillor		
Cr Jean-Pierre Ronco	Councillor		
Cr Noah Tanzen	Councillor		

Councillor and staff apologies:

Name	Position
Cr John Andersen	Councillor

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

N/A

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

N/A

3. Items

Item
Mount Beauty Airport – Hangar 10
Battery Energy Storage System (BESS) Community Engagement
Essential Services Commission – proposed application for exemption to the rate cap
Agenda review January Ordinary Council Meeting



Informal Meeting of Councillors

In accordance with Chapter 8, section A1 of Council's [Governance Rules](#), the Chief Executive Officer must ensure that a summary of the matters discussed at an Informal meeting of Councillors is tabled at the next convenient Council meeting, and recorded in the minutes of that Council meeting.

Meeting Title: Briefing Session
Date: Tuesday 28 January 2025
Location: Bright Committee Room
Start Time: 2:00pm
Finish Time: 4:15pm
Chairperson: Will Jeremy, Chief Executive Officer

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Will Jeremy	Chief Executive Officer
Cr Peter Smith	Deputy Mayor	Alan Rees	Director Assets
Cr John Andersen	Councillor	Nathalie Cooke	Director Corporate & Community
Cr Dave Byrne	Councillor		
Cr Gareth Graham	Councillor		
Cr Jean-Pierre Ronco	Councillor		
Cr Noah Tanzen	Councillor		

Councillor and staff apologies:

Name	Position

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

N/A

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

N/A

3. Items

Item
Agenda review January Ordinary Council Meeting
Review of Community and Councillor Budget Submissions



Informal Meeting of Councillors

In accordance with Chapter 8, section A1 of Council's [Governance Rules](#), the Chief Executive Officer must ensure that a summary of the matters discussed at an Informal meeting of Councillors is tabled at the next convenient Council meeting, and recorded in the minutes of that Council meeting.

Meeting Title: Briefing Session
Date: Tuesday 11 February 2025
Location: Bright Committee Room
Start Time: 2:00pm
Finish Time: 5:30pm
Chairperson: Will Jeremy, Chief Executive Officer

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Will Jeremy	Chief Executive Officer
Cr Peter Smith	Deputy Mayor	Nathalie Cooke	Director Corporate & Community
Cr John Andersen	Councillor	Sarah Buckley	Manager Engineering & Assets
Cr Dave Byrne	Councillor		
Cr Gareth Graham	Councillor		
Cr Jean-Pierre Ronco	Councillor		
Cr Noah Tanzen	Councillor		

Councillor and staff apologies:

Name	Position
Cr Noah Tanzen	Councillor
Alan Rees	Director Assets

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

N/A

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

N/A

3. Items

Item
Key Capital Works Performance Indicators
Capital Works Project Pipeline update
Long Term Financial Plan assumptions
Bright Rod Run 2025
Brighter Days event